

Town of Ponoka



2020 Final Budget

Budget Assumptions

The following assumptions are contained in the 2020 Budget:

Property Taxes

-) The tax levy included in the body of the operating budget is based on assessment values received from the Town's assessor as at November 2019.
-) The proposed tax increase results in additional taxes of \$856,557. This translates into a \$293 increase on a \$300,000 property or \$97 per \$100,000 of assessment.

Utility Revenues

-) The flat rates have been increase by inflation of 2%. The cost of water per cubic meter has increased to \$2.75 as North Red Deer Regional River Water Services Commission is increasing the rate of water in 2020.
-) The sale of water is projected at 600,000 cubic meters. Purchase of water is set at 710,000 cubic meters with an estimated loss rate of 10% and to account for water consumed. The loss accounts for unknown leakages and water that remains in the system.
-) The electrical distribution revenues have increased moderately and corresponding costs have increased as well.

Budget Assumptions

-) Budget changes are generated when the existing budget is too high or low to accommodate the cost changes, if there is a service level change anticipated or there is a new program or service to be offered.
-) User pay revenues are compared to prior years and adjusted to reflect trends in use and if possible to reflect potential increases in rates.
-) Operating expenditures that users do not have direct control over such as telephones, utilities, and insurance are compared to prior years and adjusted accordingly.
-) Direct control operating expenditures such as repair and maintenance, clothing and supply budgets are compared to prior years and discussed with Managers to determine if changes are required.
-) If a new capital project is completed such as the splash park water an operating budget is set up to provide resources to manage the area on an ongoing basis.
-) New programs are added if funding is available.

Budget Assumptions (cont.)

Salaries and Benefits

-) Ponoka has three employment categories or unions. Management & Out of Scope, Alberta Union of Public Employees (AUPE) and International Brotherhood of Electrical Workers (IBEW).
-) The Management & Out of Scope employees receive the cost of living based on the December Edmonton Consumer Price Index (CPI) for all commodities. The current CPI for Edmonton has been forecasted to 2% by year-end has been used for the 2020 budget. If eligible, employees in this category will also receive a step increase based on satisfactory review.
-) The AUPE and IBEW contracts both end in 2019, this means that a negotiated increase is not available for inclusion in the budget. A lump sum amount has been set aside that should cover any increases resulting from negotiations.
-) Benefits have been recalculated based on actual salary costs and are using the current rates that are known at the time of preparation. There is a Health Plan Spending account in the amount of \$500 for permanent unionized employees and \$1,000 for Management & Out of Scope.



MEMORANDUM

TO: Ponoka Town Council

FROM: Albert Frootman, MPA RPP MCIP
Chief Administrative Officer

DATE: November 15, 2019

SUBJECT: **BUDGET 2020**

We are providing you with the proposed 2020 Town of Ponoka Operating and Capital Budgets for your consideration at Council's budget meeting scheduled for November 20 and 21.

Each Town budget since 2015 has been a "restraint" budget, with a strong focus on reducing costs and rationalizing expenditures. We have undertaken repeated line by line budget reviews internally, and this continues with careful comparisons of actual spending to budgeted amounts. There is no built-in "contingency"; surpluses are posted as a result of careful spending or not spending, and not because the overall budget has a cushion.

Administration has continued to function with essentially the same level of human resources, while expectations seem to grow continually. Change is unrelenting, and Administration is constantly challenged to address its effects while continuing to pursue improvements in efficiency and organizational effectiveness.

To this point, the Town's budgeting has represented a strong emphasis on fiscal restraint, while ensuring that there is still funding for strategic initiatives to set the stage for future growth.

This past year has again seen significant change. In particular, a new provincial government has adopted its own restraint budget, which includes further reducing payments in lieu of property taxes on provincially-owned properties, reducing grants that underpin the Town's capital program, and reducing social services funding which is causing affected agencies to look to local government for support.

However, the outlook for 2020 is improving. Economic growth in Alberta is forecast at 2.7% in 2020, and the provincial unemployment rate is 6.7%, down from more than 9% just two years ago.

Our proposal includes:

- An Operating Budget that reflects Council's direction to maintain service levels, and does not include transfers from reserves, but does include a \$375,000 transfer from the 2018 operating surplus to offset part of the needed tax increase;
- A Capital Budget that is again almost entirely grant-funded, apart from use of reserves to fund some utilities work;
- Minimal increases to remuneration, reflecting collective agreements and current policy;



MEMORANDUM

- A 1.2 FTE increase to support recreation programming and to allow funding for casual administration staffing to support the management team;
- Inflationary increases to water and wastewater rates, including an increase in the water consumption charge to reflect the Water Commission's increase;

At this point, the budget as presented includes a total property tax increase from \$6,717,730 in 2019 to \$7,574,287 in 2020, a difference of \$856,557.

The Operating Budget is lean, representing the minimum to provide public services and to maintain existing public infrastructure while meeting legislated requirements and community expectations, and implementing Council's strategic direction. The requested increase is tied to a number of factors, which will be presented to Council at the budget workshop.

The Capital Budget is beyond lean. In general, based on a simple financial analysis, our capital budgets have been well below the minimum required to maintain the Town's existing infrastructure. Provincial and federal grant funding alone are not sufficient for this purpose. At the same time, the internal capital budget process is reflecting a stronger emphasis on maintaining existing facilities to ensure they remain serviceable and safe, and compliant with regulations.

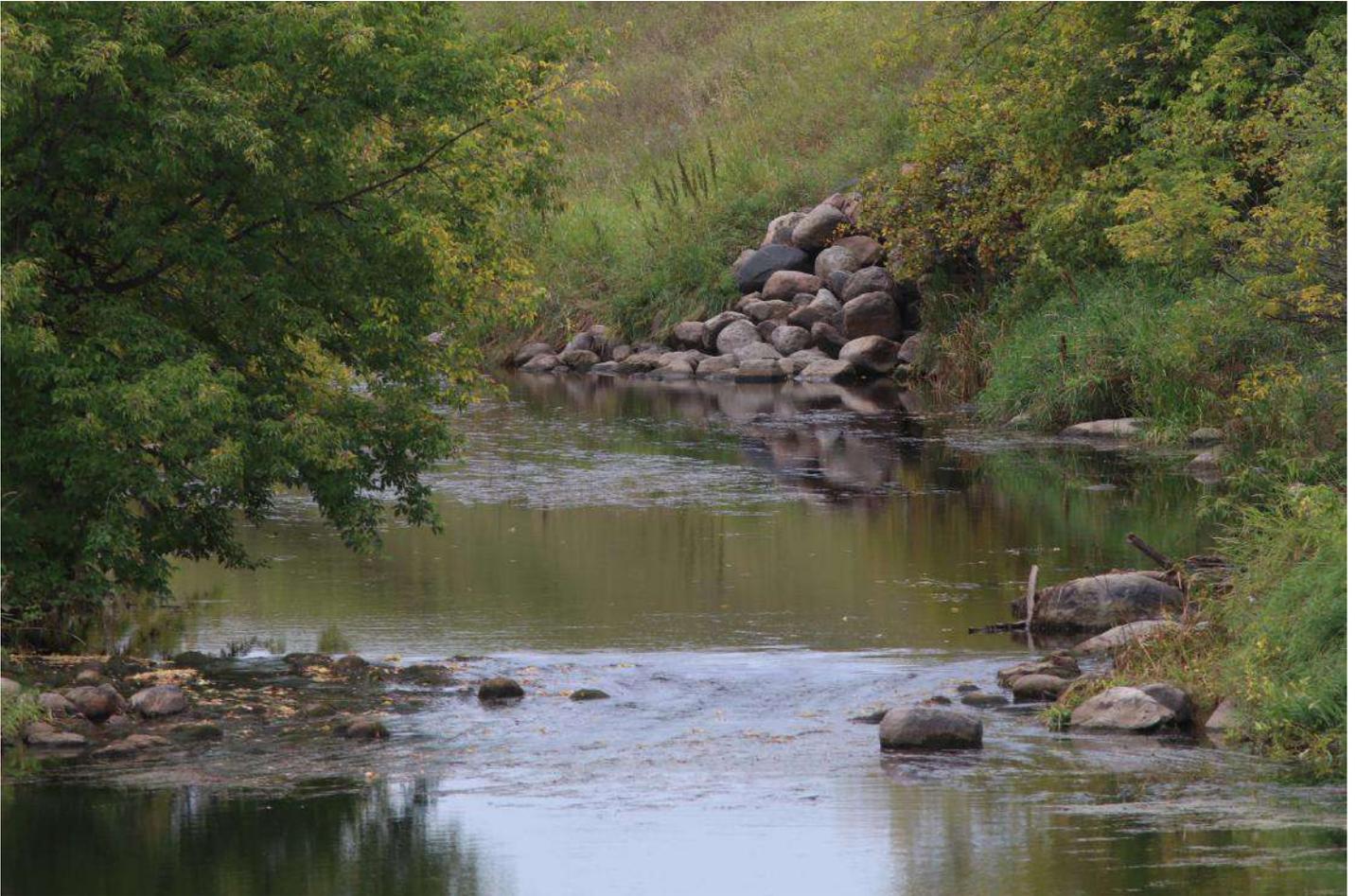
Council has a number of options which include:

- Accept the proposal;
- Reduce reserve transfers further;
- Direct administration to identify all opportunities for increasing rates and fees for service, to ensure that cost-recovery is implemented as much as possible, and all revenue sources short of property taxes are carefully considered;
- Suspending the out-of-scope policy by increasing out-of-scope wages by less than the rate of inflation;
- Direct administration to undertake cuts to base service levels.

We recognize the challenges, but we are committed to working with Council to develop solutions that, in the words of the MGA, "consider the welfare and interests of the municipality as a whole".

Albert Frootman
Chief Administrative Officer

General



Information

What Budgets Should Do...

- Make sure the “every day” work of the Town is funded to support and maintain desired service levels in an efficient manner.
- Identify major projects and specific goals that support the Town’s strategic priorities and move the Town forward.
- Identify short and long-term goals that facilitate long-term planning (3-year Financial Plan; 10-year Capital Plan).
- Be balanced. The Municipal Government Act requires municipalities to operate on a balanced budget every year.
- Implement positive, proactive steps to position Ponoka for future growth.

Our Mission Statement

We will provide our community with accessible government and quality services in a responsible manner within a healthy environment.

Our Vision

To be a thriving community with a hometown feel.

Our Values

Integrity: *We will be honest, responsible, and trustworthy.*

Service: *We have a strong commitment to serving our community.*

Excellence: *We will strive for the highest quality in all that we do.*

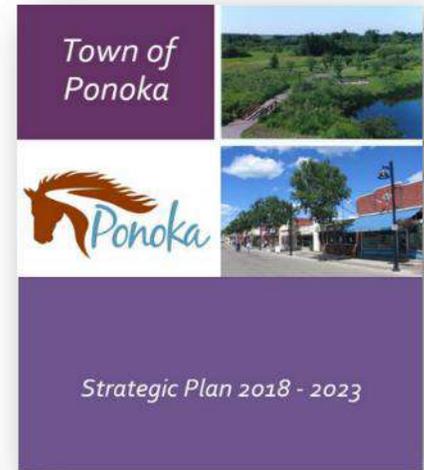
Respect: *We will treat others the way we would want them to treat us.*

Communication: *We will maintain transparency and open communication between the community and the Town's government.*

Strategic Plan

The Town's Strategic Plan represents Town Council's vision and priorities for the next four years. It is an action-oriented Plan that lays out bold but achievable objectives and goals with a clear focus on planning for growth, maintaining and building new infrastructure, municipal partnerships, and sound governance.

During a two-day strategic planning workshop, Council examined and made informed projections about environmental realities to help the Town of Ponoka anticipate and respond to change by doing the following: clarifying the mission, vision and goals; conducting a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis that looked critically at the organization; and then establishing targeted priorities to reshape programs and operations to align with Council's strategic direction.



This Strategic Plan articulates a set of strategic priorities for the Town based on a review of community needs, the Town of Ponoka's current reality, external trends and the goals and activities articulated in the Municipal Sustainability Plan, corporate plans, community plans and community stakeholder plans. It also considers the recommendations made in recent studies, reports, reviews and directives.

This is not a Plan that sits on a shelf and is forgotten about. The Town actively tracks progress of the Strategic Plan priorities on a regular basis. Council also adjusts the Plan as needed to adapt its priorities as the environment changes.

Strategic Objective #1 – Plan for Growth

To plan for and generate additional revenue for the Town to invest in initiatives that support and promote future growth

Goal	OPI	Timeframe	Action Indicators
Continue Development of the Airport - Develop water and storm water management plan - Review application for grant funding	Dir of Ops & Prop Svcs Finance Manager	2019 (ongoing)	<ul style="list-style-type: none">) Develop water well plan/policy) Develop storm water plan) Review potential for grant funding
Improve Geographic Information Systems (GIS)	Dir of P&D	2019	<ul style="list-style-type: none">) Provide budget funding) Procure software) Move data to Town system
Develop Asset Management Plan	Dir of Ops & Prop Svcs	2019	<ul style="list-style-type: none">) Continue condition assessments) Investigate grant funding
Develop Transportation Master Plan	Dir of Ops & Prop Svcs	2020	<ul style="list-style-type: none">) Project initiation
Develop Plan for Surplus Municipal Lands	Dir of P&D	2020	<ul style="list-style-type: none">) Update policy) Identify lands for sale
Implement Downtown Revitalization Plan – Phase 1, Phase 2	Dir of Ops & Prop Svcs	2021 2023	<ul style="list-style-type: none">) Create implementation plan with input from Planning & Development and the HDRC) Provide capital budget funding for construction
Rewrite Off-Site Levy Bylaw	Dir of P&D	2022	<ul style="list-style-type: none">) To be undertaken following Transportation Master Plan

Strategic Objective #2 – Economic Development

To promote increased economic development and housing by attracting new residents and businesses to Ponoka. Use the airport as a business attraction tool.

Goal	OPI	Timeframe	Action indicators
Develop a short and long term Promotion and Marketing Strategy for the Town - Developers and Business Tourism	CAO	2019) Create short term plan with Economic Development Board) Develop long term plan with Economic Development Board
Update Economic Development Strategic Plan	Planning & Development/ Economic Development Board	2019) Creation of new Economic Development Plan
Develop a Marketing Plan for the Airport	Dir of Ops & Prop Svcs Airport Board/ Economic Development Board	2018 -2019/ ongoing) Promotion of lot sales) Continued focus on implementing the Airport Development Plan
Develop Housing Strategy	CAO	2020	

Strategic Objective #3 – Community Wellness Centre (CWC)

To promote health and wellness in the community and to use the Centre as an attraction for new residents and tourists.

Goal	OPI	Timeframe	Action Indicators
Develop partnership agreement with Ponoka County	CAO – Mayor	Now) Enter into a MOU with Ponoka County
Continue input and liaison regarding fundraising strategy with PARCS	Dir of Comm Svcs	Ongoing	
Develop sponsorship strategy	Dir of Comm Svcs	2019) Create new policy for Council's consideration
Design and Build CWC	Comm Svcs/ Dir of Ops & Prop Svcs	2019) Subject to grant funding

Strategic Objective #4 – Partnerships

To achieve our mission vision depends on partnerships within our region and our ability to share services to meet our desire of being a thriving community.

Goal	OPI	Timeframe	Action Indicator
Finalize an Intermunicipal Collaboration Framework (ICF) with Ponoka County	CAO	2019, 2020) Enter into ICF agreement with Ponoka County) Enter into service agreements
Explore Intermunicipal Agreements with the Town of Rimbey and the Cities of Lacombe and Wetaskiwin	CAO	2020 onward	
Explore collaboration opportunities with First Nations	CAO/ Mayor	2021	
Explore energy/utility service opportunities for greater community benefit	CAO/ Utilities & Environmental Committee	2019	

Strategic Objective #5 – Governance

Focused and reasonable resource management is a responsible thing to do. Wise management requires Ponoka to use our budgets wisely and responsibly.

Goal	OPI	Timeframe	Action Indicators
Update Bylaws and Policies	CAO	2018 Onward	Plan for review with Council
Complete Rates and Fees Review	CAO	2019/2020	Complete review with consultant
Complete Levels of Service Review	CAO	2019	Complete review with consultant

Abbreviations:

P&D: Planning and Development; **Comm Svcs:** Community Services; **Ops & Prop Svcs:** Operations and Property Services; **OPI:** Office of Primary Interest; **Dir:** Director; **Snr Mgmt:** Senior Management; **HDRC:** Heritage and Downtown Revitalization Committee; **PARCS:** Ponoka Arts Recreation Cultural Society

Your Tax Dollars at work

We support healthy, active lifestyles.



We operate and maintain more than **20** indoor and outdoor recreation facilities and parks in Ponoka.



We maintain **10 km** of paved trails throughout the river valley trail system.



We provided **2,642 hours** of public, family and lane swimming at the Aquaplex in 2018.
1,804.5 hours of swim lessons, fitness classes, Jr. Lifeguard Club, winter and summer swim club, and school rentals at the Aquaplex in 2018.



520 hours of racquetball court bookings.
575 hours of tennis court bookings.



2,833 hours of ice time for youth, adult, Jr. B hockey and public skating on the indoor Arena ice surfaces.

We support a strong & growing economy.

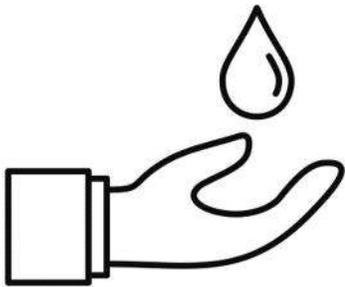


We issued **452** business licences in 2018.

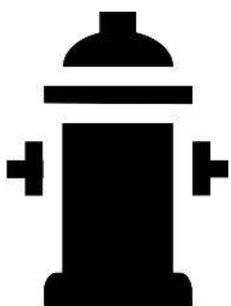


New construction values of **\$10,441,469** for commercial, industrial, institutional and residential development in 2018.

We help keep you safe.



Safe drinking water: Distributed **642,035 cubic metres** of safe drinking water to Town residents in 2018.



Protective Services: In 2018, Fire Services crews responded to **146** calls in the Town of Ponoka. The Ponoka RCMP responded to **3,651** calls for service in the Town of Ponoka in 2018.

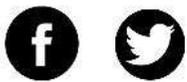
We keep you informed and connected.



67 News Releases were posted on the Town website and social media in 2018.



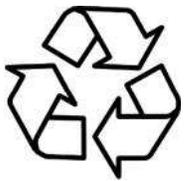
194,111 views on Town website pages in 2018.



60,700 clicks, reactions, shares and comments on **561** Town Facebook and Twitter posts in 2018.

We reduce environmental impact.

3,181 tonnes of municipal solid waste was received by the Waste Transfer Station in 2018.



1,781 tonnes of the Town's solid waste was hauled to the West Dried Meat Lake Regional Landfill in 2018.

1,400 tonnes of the Town's solid waste was diverted from the landfill stream resulting in 44% diversion of household waste from the landfill in 2018.



Treated approximately **642,000 cubic metres** of waste water at the Town sewage lagoon in 2018.



PONOKA'S POPULATION & DEMOGRAPHICS

Based on Statistics Canada Census data
from 2011-2016

POPULATION

7,229

TOTAL LAND AREA IN TOWN

17.33 km²

POPULATION GROWTH

From 2011 - 2016

7%

AVERAGE AGE

40.9

AVERAGE HOUSEHOLD SIZE

2.3

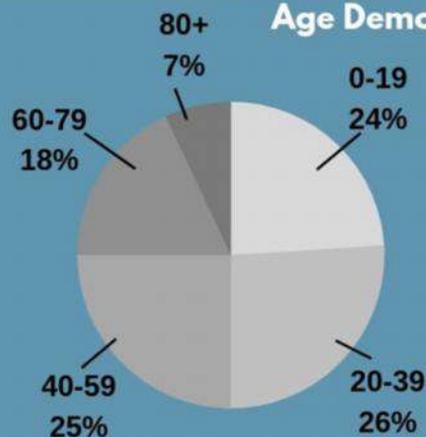
MARRIED OVER 15

3,265

SINGLE OVER 15

2,630

Age Demographics



3,181 tonnes of municipal solid waste was received by the Waste Transfer Station.



1,781 tonnes of the total waste was hauled to the West Dried Meat Lake Regional Landfill in 2018.

1,400 tonnes of the total waste was diverted from the landfill stream resulting in 44% diversion of household waste from landfill in 2018

Distributed **642,035 cubic metres** of safe drinking water to Town residents in 2018.



Treated approximately **642,000 cubic metres** of waste water at the Town sewage lagoon in 2018.



2018 Building Statistics (Construction Values)



Residential	\$1,799,523
Commercial	\$6,832,646
Industrial	\$900,000
Institutional & Government	\$909,300
Total:	\$10,441,469



2018 Recreational Facility Statistics

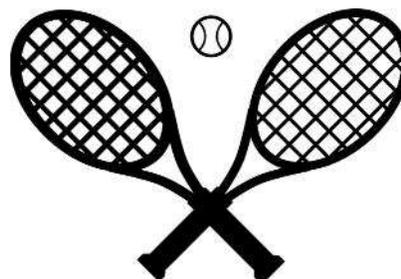
2,642 hours of public, family, and lane swimming at the Aquaplex

1,804.5 hours of swim lessons, fitness classes, Jr. Lifeguard club, winter and summer swim club, and school rentals at the Aquaplex

520 hours of racquetball court bookings

575 hours of tennis court bookings

2,833 hours of ice time for youth, adult, Jr. B hockey and public skating on the indoor Arena ice surfaces



2018 FINANCE DEPARTMENT YEAR END STATISTICS

Taxpayers on a monthly tax plan

1,050 Out of 3,503 properties

Utility accounts signed up for e-billing

746

Dog licences sold

398



Social Media Statistics 2018

twitter 



478 likes, retweets, and shares on 220 Town Twitter posts in 2018.

Website www.ponoka.ca

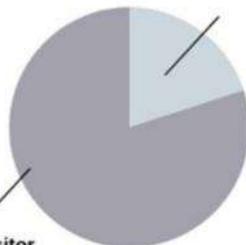


Page Views
194,111



Sessions
75,077

New Visitor
20%



Returning Visitor
80%



Find us on
Facebook



60,222 clicks, reactions, shares and comments on 341 Town Facebook posts in 2018.



Financial Indicators

Alberta Economy

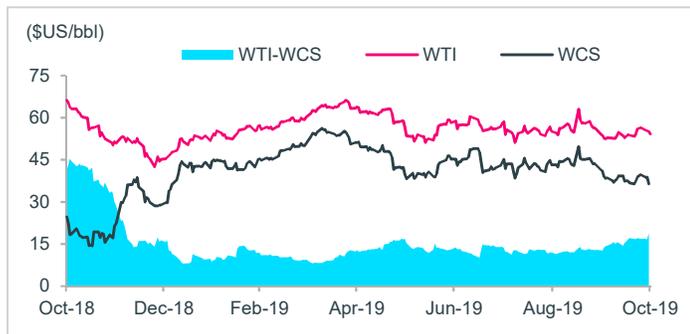
Indicators at a Glance

NEW: Oil Prices

WTI fell US\$2.05 per barrel on the week and closed at US\$54.18 on Thursday. The WTI-WCS differential closed at US\$20.00 per barrel, wider than US\$17.00 a week ago.

Oil Prices

Daily prices



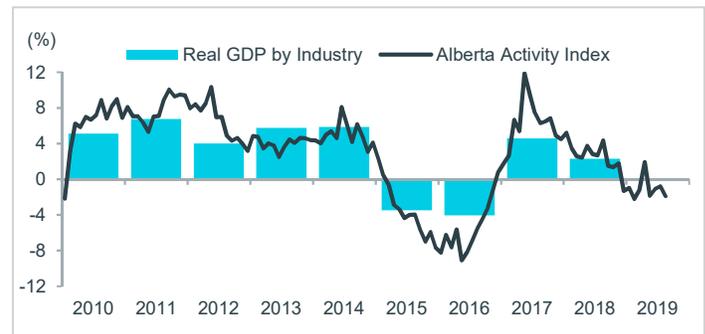
Source: US Energy Information Administration, CME Group, Kent Group Limited

NEW: Economic Activity

The Alberta Activity Index held steady in August and was down 0.8% year-to-date (YTD). Alberta's real GDP by industry grew by 2.3% in 2018 following 4.6% growth in 2017.

Economic Activity

Year-over-year % change



Source: Statistics Canada, Alberta Treasury Board and Finance

Labour Market

Employment in Alberta increased by 4,900 jobs in September. In the last 12 months, Alberta has added 10,700 jobs. The next release is November 8, 2019.

Labour Market

Monthly change in employment

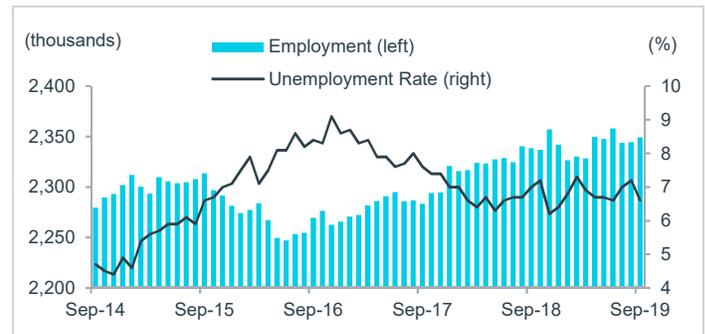


Source: Statistics Canada

Alberta's unemployment rate fell from 7.2% in August to 6.6% in September and was down 0.4 percentage points from a year ago.

Labour Market

Employment and unemployment rate



Source: Statistics Canada

	WTI - West Texas Intermediate (US\$/bbl)	WTI-WCS Differential (US\$/bbl)	Henry Hub (US\$/MMBtu)	AECO-C (C\$/GJ)	Exchange Rate (US¢/C\$)
October 31, 2019	54.18	20.00	2.63	2.52	75.99
Fiscal Year-To-Date	57.52	11.94	2.41	1.25	75.33

Business Output

Manufacturing shipments held flat in August at \$6.3 billion, but remained down 4.3% from a year ago.

Alberta goods exports fell by 11% month-over-month (m/m) in August, to total \$9.7 billion. On a year-over-year (y/y) basis, they fell 13%.

Rigs Drilling

The number of rigs drilling in Alberta averaged 92 in September, down 31% y/y.

NEW: Average Weekly Earnings

Average weekly earnings (AWE) in Alberta rose 0.8% m/m in August to \$1,171, 0.9% higher than a year ago.

Inflation

Growth in the consumer price index in Alberta held steady at 1.3% y/y in September relative to August, and was up 1.7% YTD.

Retail Sales

Alberta retail sales increased 0.1% m/m to \$6.8 billion in August. Sales were 0.6% lower than a year ago.

Housing Market

Alberta housing starts jumped 8.6% m/m in September to 32,891 units (SAAR). On a year-over-year basis, housing starts were up 48%.

The number of homes sold eased 0.9% m/m to 4,533 units in September, but was up 1.9% compared to the same month last year.

Population Growth

Alberta's population was 4,371,316 as of July 1, 2019, an increase of 1.6% from the year prior. During the last 12 months, Alberta welcomed 37,918 net international migrants and 5,542 net interprovincial migrants.

Manufacturing Shipments and Merchandise Exports

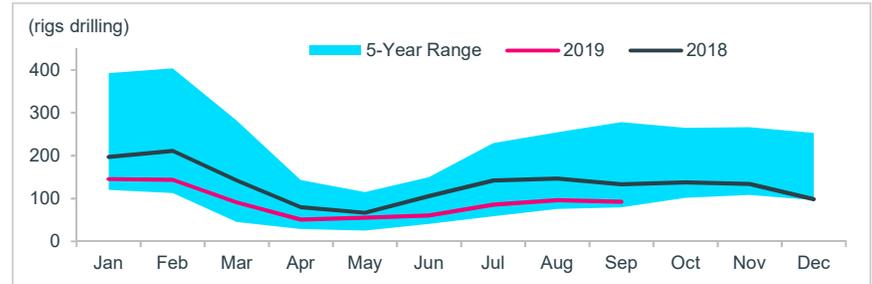
Year-over-year % change



Source: Statistics Canada, SA - Seasonally Adjusted

Rigs Drilling

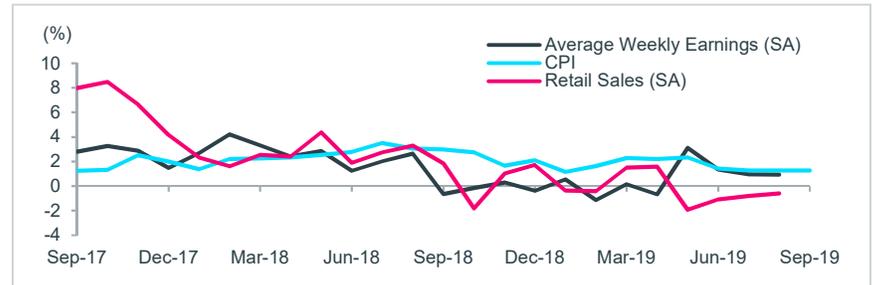
Number of rigs drilling and five-year seasonal range



Source: Canadian Association of Oil Well Drilling Contractors (CAODC)

Retail Sales, Consumer Prices, and Earnings

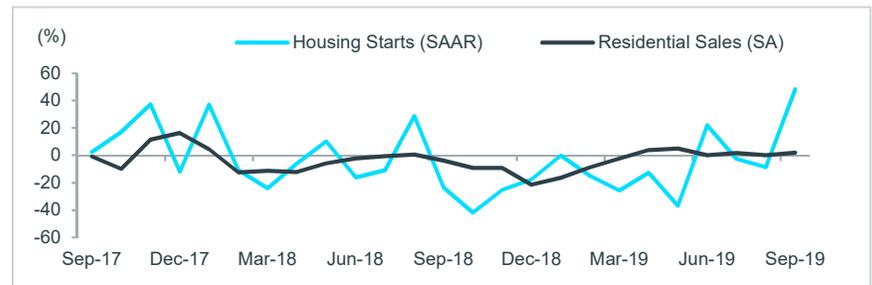
Year-over-year % change



Source: Statistics Canada

Housing Starts and Home Resales

Year-over-year % change



Source: Statistics Canada, Canadian Real Estate Association, SAAR - Seasonally Adjusted Annual Rate

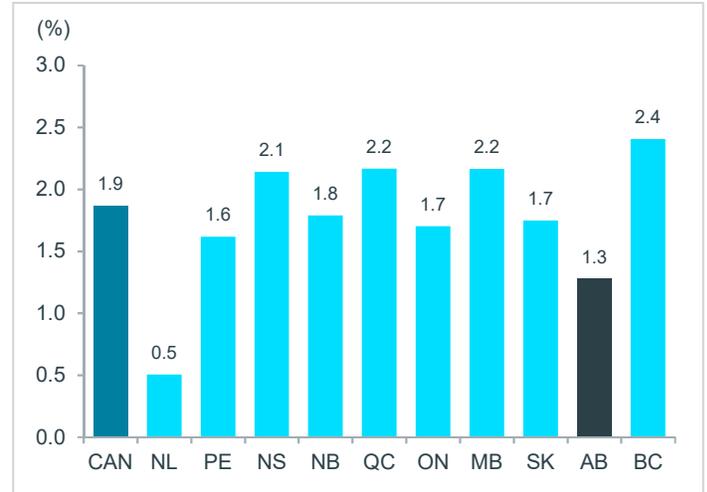
Contact: [Daniel Letcher](mailto:daniel.letcher@treasury.alberta.ca) 780.427.8845

Please see the [Weekly Economic Review](#) for current analysis on the Alberta economy

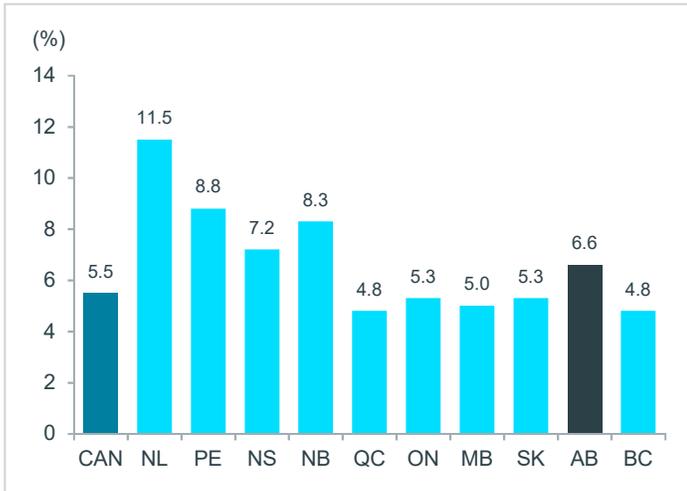
Real GDP by Industry
(2018, year-over-year growth)



CPI Inflation
(September 2019, year-over-year growth)



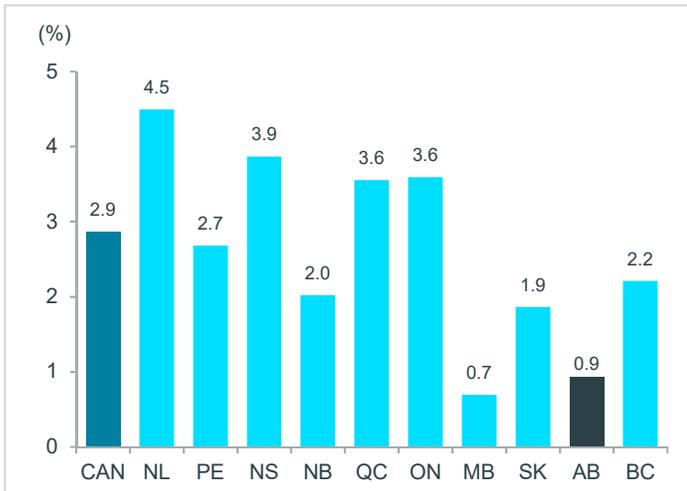
Unemployment Rate
(September 2019)



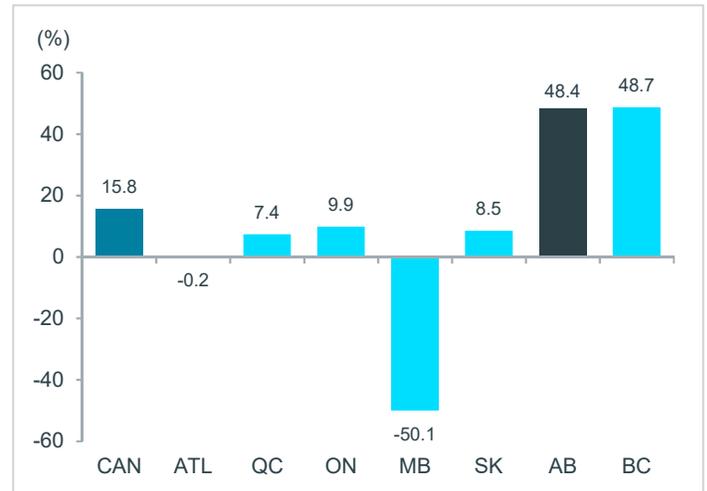
Employment
(September 2019, year-over-year growth)



Average Weekly Earnings
(August 2019, year-over-year growth)



Housing Starts
(September 2019, SAAR, year-over-year growth)



Alberta Economic Indicators

	2017	2018	2019YTD	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19
NEW Alberta Activity Index (y/y % change)	5.1	2.1	-0.8	1.6	-1.5	-0.9	-0.7	-1.6	
Population¹									
Population (thousands)	4,244	4,301	4,371	4,351			4,371		
y/y % change	1.1	1.3	1.6	1.6			1.6		
Net Interprovincial Migration	-15,559	-3,247	5,542	1,974			417		
Net International Migration	33,154	32,606	37,918	7,191			12,482		
Labour Market									
Employment (thousands, SA)	2,287	2,331	2,342	2,350	2,348	2,358	2,344	2,344	2,349
m/m change (thousands)				21.4	-2.2	10.4	-14.3	0.6	4.9
y/y % change	1.0	1.9	0.7	1.1	0.9	1.3	0.8	0.2	0.5
Unemployment Rate (% , SA)	7.8	6.6	6.9	6.7	6.7	6.6	7.0	7.2	6.6
Participation Rate (% , SA)	72.4	71.9	71.5	71.7	71.5	71.6	71.4	71.5	71.0
NEW Average Weekly Earnings (\$, SA)	1,129	1,148	1,158	1,144	1,183	1,163	1,161	1,171	
y/y % change	1.0	1.7	0.7	-0.7	3.1	1.3	1.0	0.9	
Household Sector									
Retail Sales (\$ millions, SA)	80,318	81,911	54,546	6,952	6,809	6,779	6,817	6,826	
y/y % change	7.1	2.0	-0.3	1.6	-1.9	-1.1	-0.8	-0.6	
New Vehicle Sales (units, thousands)	249	237	156	21	23	22	20	21	
y/y % change	11.3	-4.8	-5.1	-5.2	-8.1	-7.9	0.7	-2.0	
Consumer Price Index (y/y % change)	1.6	2.4	1.7	2.2	2.3	1.4	1.3	1.3	1.3
Excluding Food & Energy	1.1	1.6	1.8	1.9	2.0	1.8	1.7	1.9	2.0
Housing Starts (SAAR, thousands)	29.5	26.1	26.4	25.7	22.6	31.6	29.2	30.3	32.9
y/y % change	20.1	-11.4	-5.8	-12.6	-36.9	22.0	-2.6	-8.7	48.4
New Housing Price Index (y/y % change)	-0.2	-0.4	-1.2	-0.8	-1.0	-1.8	-2.3	-1.7	
Resale Home Sales	57,440	53,290	39,620	4,434	4,545	4,488	4,574	4,572	4,533
y/y % change	4.3	-7.2	-1.9	3.8	5.0	0.1	1.7	0.0	1.9
Sales to New Listing Ratio	0.50	0.45	0.49	0.48	0.52	0.52	0.51	0.50	0.50
MLS Average Resale Prices (\$ thousands)	398	387	376	377	377	375	377	379	376
y/y % change	0.5	-2.6	-3.0	-2.2	-1.9	-4.0	-1.9	-1.8	-2.7
Consumer Bankruptcies (level)	5,008	4,925	3,759	517	482	440	476	459	
y/y % change	-7.7	-1.7	12.3	27.7	6.6	-1.1	11.5	8.5	
Business Sector									
Goods Exports (customs based, \$ millions)	101,200	117,583	79,618	10,632	11,738	10,169	10,969	9,739	
y/y % change	27.6	16.2	1.3	17.7	15.3	-0.6	3.5	-12.7	
Energy Products (\$ millions)	70,811	83,607	57,081	7,664	8,722	7,343	8,313	7,068	
y/y % change	36.0	18.1	1.6	25.0	22.5	-0.3	7.0	-14.0	
Agricultural Products (\$ millions)	7,881	8,032	5,409	773	755	697	615	581	
y/y % change	17.5	1.9	3.7	8.0	0.7	2.4	1.8	3.0	
Rigs Drilling	131	133	91	51	55	61	86	97	92
y/y % change	66.0	1.6	-33.0	-36.3	-17.5	-42.6	-39.7	-34.2	-30.9
Manufacturing Shipments (\$ millions, SA)	71,651	76,833	51,957	6,752	6,967	6,453	6,325	6,320	
y/y % change	13.7	7.2	2.5	16.2	9.9	-1.5	-5.1	-4.3	
Wholesale Trade (\$ millions, SA)	78,155	82,151	54,776	7,478	6,837	6,901	6,766	6,771	
y/y % change	10.2	5.1	-0.5	10.6	-6.7	0.6	-2.8	-2.2	
Building Permits (\$ millions, SA)	14,245	13,459	7,611	988	1,032	906	949	966	
y/y % change	0.3	-5.5	-18.8	-5.1	-6.0	-31.5	-11.6	-7.6	
Residential Permits (\$ millions, SA)	8,400	7,776	4,534	565	578	543	564	582	
y/y % change	5.9	-7.4	-18.0	-10.5	-15.9	-26.5	-2.3	1.5	
Non-Residential Permits (\$ millions, SA)	5,845	5,683	3,077	423	454	363	385	384	
y/y % change	-6.8	-2.8	-20.0	3.3	10.8	-37.8	-22.4	-18.7	
Non-Res. Building Cons. Price Index ² (y/y % change)	1.0	2.3	3.1			2.8			

¹ Population data presented on a census year basis (July 1– June 30).

² Quarterly, average of Calgary and Edmonton.

YTD (year-to-date).

"SA" denotes seasonally adjusted. "SAAR" denotes seasonally adjusted at annual rate.

All annual data are unadjusted.

Sources: All data are from Statistics Canada except the Alberta Activity Index (Alberta Treasury Board and Finance), Housing Starts (Canada Mortgage and Housing Corporation), MLS Average Resale Prices (Canadian Real Estate Association), Rigs Drilling (Canadian Association of Oilwell Drilling Contractors) and Bankruptcies (Office of the Superintendent of Bankruptcy Canada). All historical data are subject to revision.

Economic Outlook 2019–23

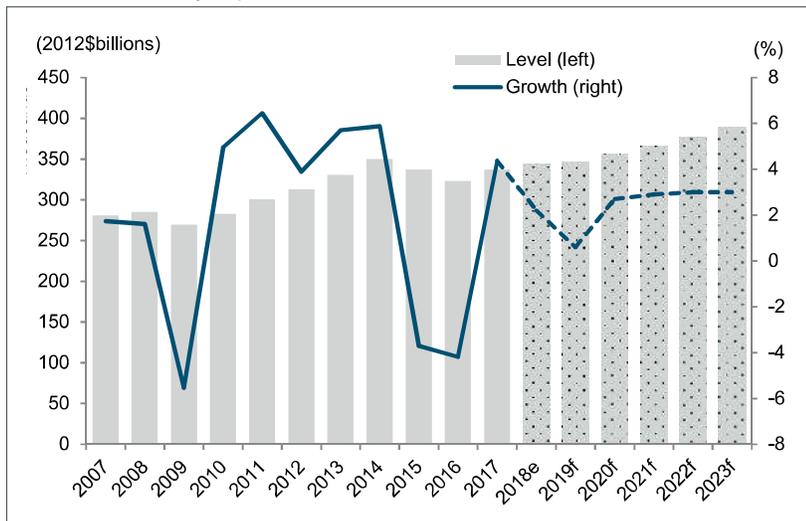
The Alberta economy continues to recover from the 2015-16 recession, the worst on record. However, momentum faded in late 2018 amid chronic pipeline delays and a slowing global economy. Real GDP growth is forecast to slow to 0.6 per cent in 2019 following an estimated 2.2 per cent increase in 2018. With business investment picking up, real GDP is expected to rebound. It is forecast to grow 2.7 per cent in 2020 and 3.0 per cent over the medium term (Chart 1). Growth will also be supported by solid exports and a gradual improvement in the labour market.

As the economy moves from recovery into expansion, private domestic demand will underpin Alberta’s growth. Reductions in the corporate income tax rate will put Alberta among the most attractive investment destinations in North America by 2022. This, along with improved market access, will set the stage for increasing investment and employment. A relatively young and fast-growing population will also support Alberta’s growth.

Despite an improved medium-term outlook, *Budget 2019* does not assume a quick rebound. Real GDP will not return to pre-recession levels until 2020, and the unemployment rate will not reach its 20-year average of around 5 per cent until 2023. While business investment is expected to improve, it will still be around 70 per cent of pre-recession levels by the end of the forecast period. In addition, external risks remain high. Geopolitical risks, including increased trade protectionism and policy uncertainty, are weighing on global growth prospects and oil prices. Regulatory and political challenges continue to hamper progress in building pipelines for Alberta’s energy products. This poses risks for Alberta’s economy, and also for Canada’s.

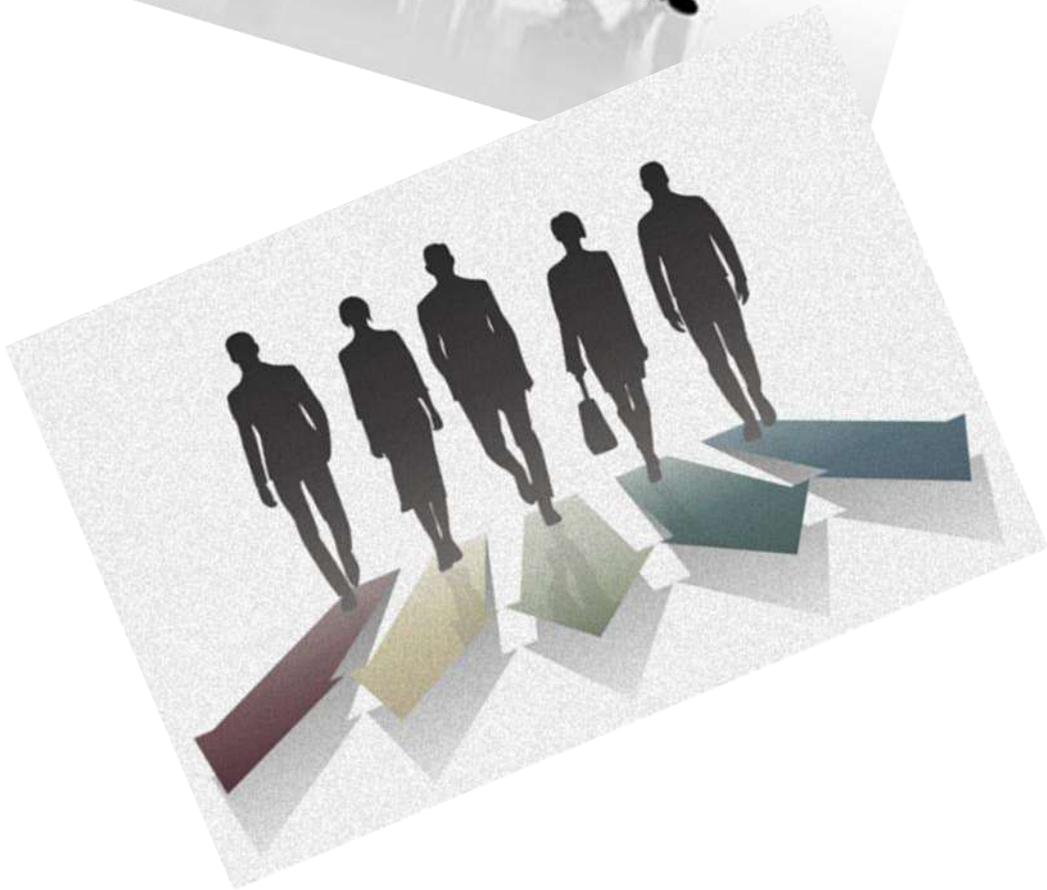
Chart 1: Alberta economy moves into expansion

Alberta Real GDP by Expenditure



Sources: Statistics Canada, Haver Analytics and Alberta Treasury Board and Finance, e-estimate, f-forecast

Alberta’s economic expansion will be led by a resurgence in investment and supported by solid fundamentals.



Staffing Solutions

2020 Staffing FTE's

	2020 FTE
Legislative	
Mayor	1
Councillors	6
Total Legislative	7
Legislative & Corporate Services	
CAO and Administration	4
Summer Student – Legislative	0.33
Finance & Administration	7.5
Information Technology	2
Communications	1
Summer Student - Communications	0.33
Human Resources	1
Municipal Intern	1
Total Legislative & Corporate	17.16
Protective Services	
RCMP Support Staff	4
Bylaw Enforcement (<i>note 1</i>)	1
Total Protective Services	5
Operations	
Operations and Engineering (<i>note 2</i>)	5
Public Works	7.4
Waste Transfer	2
Utilities (Water)	4.34
Electrical	4
Building & Grounds Maintenance	5.32
Total Operations	28.06
Planning & Development	
Economic Development (<i>note 3</i>)	1
Planning (<i>note 4</i>)	3
Total Planning & Development	4
Community Services	
Recreation Office	1
Summer Student – Rec Office (<i>note 8</i>)	0.33
Aquaplex	8.74
Arena	6.6
Total Community Services	16.67
Total Approved FTE Positions	77.89

Please note the following:

- 1) Bylaw Officer is vacant and unfunded
- 2) Engineering Manager is vacant and unfunded
- 3) Economic Development is vacant and unfunded
- 4) Planning Technician is vacant and unfunded



A LOOK
at the
BUDGET

Assessment & Property Taxes

- Taxes are determined based on the assessment multiplied by the mill rate divided by 1,000.
- Factors that affect assessment are the age of homes, the number of homes and the number and size of businesses in the community.
- Council determines taxes by setting the mill rate.

This list is a comparison of communities in central Alberta:

Tax Rate Data - 2019

Municipality	Population	Municipal Tax Rate Residential (school and Senior housing included)	Municipal Tax Rate non-Residential (school and senior housing included)	Total Assessment	Average property taxes for 300,000-dollar household
OLDS	9,184	8.70253	12.01840	\$ 1,419,026,761.00	\$ 2,610.76
SYLVAN LAKE	14,816	9.05720	14.57920	\$ 2,435,121,694.00	\$ 2,717.16
INNISFAIL	7,847	9.24370	11.92750	\$ 1,109,910,099.00	\$ 2,773.11
RED DEER	100,418	9.69470	17.81620	\$ 15,921,994,071.00	\$ 2,908.41
STETTLER	5,952	9.87920	13.44810	\$ 794,629,715.00	\$ 2,963.76
LEDUC	32,448	10.12100	12.94800	\$ 6,064,874,257.00	\$ 3,036.30
RIMBEY	2,567	10.36823	13.61790	\$ 313,238,300.00	\$ 3,110.47
PONOKA	7,229	10.40090	13.65630	\$ 840,864,269.00	\$ 3,120.27
MILLET	1,945	10.58600	16.77230	\$ 223,877,541.00	\$ 3,175.80
LACOMBE	13,057	10.64960	12.84570	\$ 1,766,494,917.00	\$ 3,194.88
BLACKFALDS	9,916	10.82800	13.80810	\$ 1,305,100,098.00	\$ 3,248.40
CAMROSE	18,742	11.03780	17.18860	\$ 2,895,198,963.00	\$ 3,311.34
BASHAW	830	11.42560	15.33230	\$ 76,156,289.00	\$ 3,427.68
ROCKY MOUNTAIN HOUSE	6,635	11.64900	15.13100	\$ 942,829,371.00	\$ 3,494.70
PENHOLD	3,277	12.12127	16.11827	\$ 392,172,150.00	\$ 3,636.38
WETASKIWIN	12,655	12.44750	23.01680	\$ 1,385,784,984.00	\$ 3,734.25
AVERAGE		10.51326	15.01404		\$ 3,153.98

Source: Municipal Affairs – Audited Statements

Note: 2019 is the most recent audited tax rate data available from Municipal Affairs

Value for your Dollar

Services provided by the municipality touch the lives of the community every day. Our goal is to add value to our citizens' lives by helping keep them healthy (recreation), safe (police & fire), and active (special events).

The average amount of municipal residential property taxes paid monthly per dwelling in Ponoka in 2019 is \$137.41.

For that amount, taxpayers receive a long list of municipal services. To illustrate the value that citizens receive for their municipal taxes each month, the list below compares the average monthly tax bill per dwelling in Ponoka with other household expenses of the same approximate value.

\$137.41/month gets the average household:

Municipal Services, which include:

- Safe roads (street sweeping, snow clearing, annual Pavement Replacement & Improvement Program)
- Safe community thanks to police and fire emergency services
- Maintenance of underground infrastructure to ensure constant flow of safe drinking water to your home and uninterrupted flow of sanitary sewer lines to Town treatment facility.
- Access to playgrounds, indoor swimming pool, hockey rinks, splash park, sports fields, tennis courts, baseball diamonds and other recreation facilities
- Municipal airport
- Cemetery
- Trails, parks and green spaces (maintenance & weed control)
- Animal control services
- Support for numerous community services (FCSS, museums, wheelchair van, and public library)
- Special community events & much more

VS.

Equivalent household expenses for the same amount approximately:

- Monthly cable TV + Internet + Home phone
- OR**
- Dinner and a movie for a family of 4
 - **Average Albertan family spends \$222.33/month on restaurants (\$51.31/week)**
- OR**
- Less than one week of food expenditures
 - **Average weekly food expenditure in Alberta in 2016 was \$174.85**
- OR**
- Less than two tanks of gasoline for a mid-size vehicle
 - **Average Canadian household spends \$207.79/week**

*(**SOURCE: Statistics Canada, Table 11-10-0125-01, Detailed food spending, Canada, Regions and Provinces, 2016)*

Town of Ponoka 2020 Property Tax Comparisons Sample Property Tax Assessment, Rates, and Charges

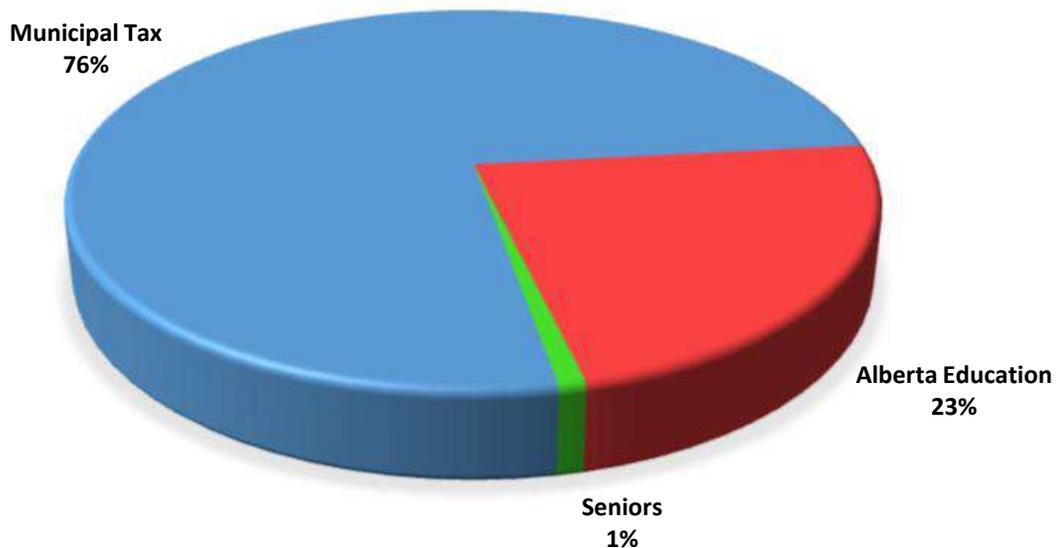
Average Home - 2019			Average Home - 2020				
	Assessment	Mill Rate	Total Bill			Increase (Decrease)	
Property Taxes	300,000	7.6809	2,304	300,000	8.6578	2,597	293
School Requisition		2.6153	785		2.6153	785	0
Seniors Requisition		0.1047	31		0.1047	31	0
Total	\$300,000		\$3,120	\$300,000		\$3,413	\$293

Note - Based on entire residential assessment only.

School Requisitions changes have not been received at time of budget preparation; information will be provided later once received from Alberta Education.

School and Seniors Requisitions are a flow through meaning the municipality collects and then remits to Alberta Education and Rimoka Foundation.

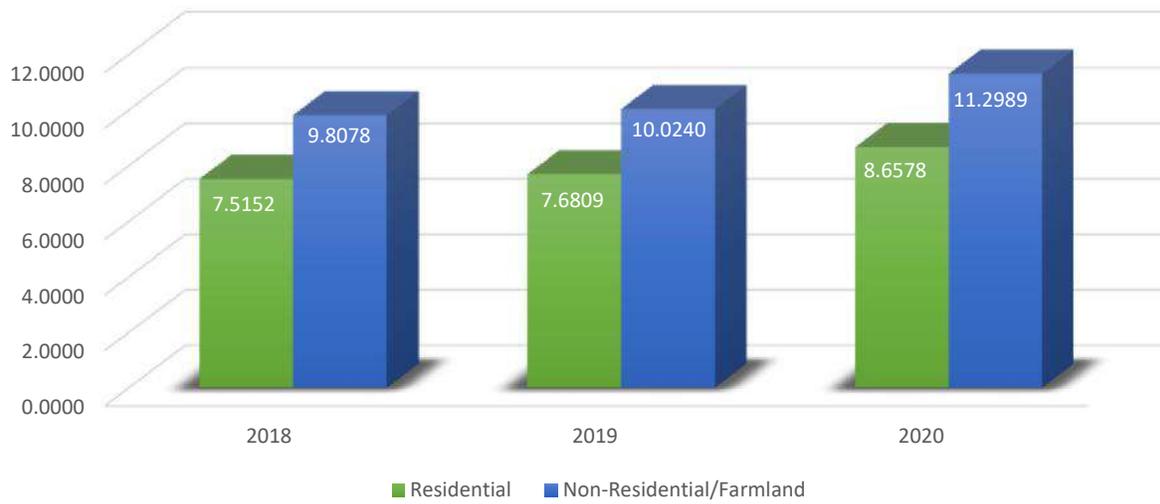
Where \$1 Ponoka Tax Goes



Mill Rate Comparison

Tax Rate Comparison	2018	2019	2020	Change	% Increase
Residential	7.5152	7.6809	8.6578	0.9769	12%
Non-Residential / Farmland	9.8078	10.0240	11.2989	1.2749	12%

Mill Rates





TOWN OF PONOKA
Statement of Profit & Loss

Operating

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$6,881,670.00	\$6,870,285.00	\$6,951,399.00	\$6,379,006.00	\$6,076,046.00
Goods and Services	8,574,150.00	8,596,350.00	8,287,148.00	7,956,990.00	8,273,942.00
Other Revenue	3,535,960.00	3,634,050.00	2,909,858.00	2,685,032.00	2,422,859.00
Total Revenue	18,991,780.00	19,100,685.00	18,148,405.00	17,021,028.00	16,772,847.00
Expenses					
Salaries and Benefits	5,805,320.00	6,435,382.00	6,162,223.74	6,087,705.00	5,696,970.00
Purchased Services	7,864,190.00	7,578,207.00	6,897,856.39	5,758,531.00	5,722,849.00
Supplies & Materials	3,183,750.00	3,086,626.00	3,152,683.87	3,144,587.00	3,228,650.00
Other Services	2,138,520.00	2,000,470.00	1,935,641.00	2,030,205.00	2,124,378.00
Total Expenses	18,991,780.00	19,100,685.00	18,148,405.00	17,021,028.00	16,772,847.00
Amortization	2,554,800.00	2,513,600.00	2,343,600.00	1,777,100.00	1,551,300.00



TOWN OF PONOKA
Statement of Profit & Loss

Operating

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax:					
General - Property Tax	6,731,270.00	6,717,730.00	6,719,515.00	6,180,822.00	5,870,922.00
Transportation - Property Tax	94,600.00	96,795.00	221,514.00	187,734.00	165,124.00
Environmental Services - Property Tax	55,800.00	55,760.00	10,370.00	10,450.00	40,000.00
Total Property Tax	6,881,670.00	6,870,285.00	6,951,399.00	6,379,006.00	6,076,046.00
Goods and Services:					
General - Goods and Services	0.00	0.00	0.00	0.00	0.00
Administration - Goods and Services	22,500.00	20,000.00	22,000.00	21,500.00	21,500.00
Protective Services - Goods and Services	7,500.00	7,500.00	36,000.00	66,000.00	85,267.00
Transportation - Goods and Services	1,000.00	1,000.00	123,648.00	95,800.00	5,000.00
Building/Grounds Maintenance - Goods...	0.00	0.00	0.00	0.00	0.00
Environmental Services - Goods and Ser...	4,799,900.00	4,816,850.00	4,735,500.00	4,632,415.00	4,371,000.00
Electrical - Goods and Services	3,642,500.00	3,611,000.00	3,235,000.00	3,000,000.00	3,644,000.00
Community Services - Goods and Services	29,000.00	21,000.00	21,000.00	25,000.00	25,000.00
Planning & Development - Goods and S...	2,000.00	2,000.00	2,000.00	2,225.00	14,725.00
Recreation - Goods and Services	69,750.00	117,000.00	112,000.00	114,050.00	107,450.00
Culture - Goods and Services	0.00	0.00	0.00	0.00	0.00
Total Goods and Services	8,574,150.00	8,596,350.00	8,287,148.00	7,956,990.00	8,273,942.00
Other Revenue:					
General - Other Revenue	822,750.00	758,000.00	821,400.00	634,900.00	613,400.00
Administration - Other Revenue	886,800.00	859,330.00	276,037.00	324,101.00	0.00
Protective Services - Other Revenue	557,600.00	558,100.00	467,750.00	486,500.00	526,500.00
Transportation - Other Revenue	32,500.00	106,750.00	45,000.00	38,810.00	39,500.00
Environmental Services - Other Revenue	5,000.00	154,800.00	92,000.00	11,900.00	11,900.00
Electrical - Other Revenue	18,000.00	18,000.00	14,265.00	14,265.00	14,265.00
Community Services - Other Revenue	328,400.00	328,170.00	327,870.00	327,470.00	357,608.00
Planning & Development - Other Revenue	209,900.00	203,100.00	192,436.00	172,500.00	187,500.00
Recreation - Other Revenue	670,510.00	639,800.00	640,100.00	626,586.00	624,186.00
Culture - Other Revenue	4,500.00	8,000.00	33,000.00	48,000.00	48,000.00



TOWN OF PONOKA
Statement of Profit & Loss

Operating

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Total Other Revenue	3,535,960.00	3,634,050.00	2,909,858.00	2,685,032.00	2,422,859.00
Total Revenue:					
General - Total Revenue	7,554,020.00	7,475,730.00	7,540,915.00	6,815,722.00	6,484,322.00
Administration - Total Revenue	909,300.00	879,330.00	298,037.00	345,601.00	21,500.00
Protective Services - Total Revenue	565,100.00	565,600.00	503,750.00	552,500.00	611,767.00
Transportation - Total Revenue	128,100.00	204,545.00	390,162.00	322,344.00	209,624.00
Building/Grounds Maintenance - Total...	0.00	0.00	0.00	0.00	0.00
Environmental Services - Total Revenue	4,860,700.00	5,027,410.00	4,837,870.00	4,654,765.00	4,422,900.00
Electrical - Total Revenue	3,660,500.00	3,629,000.00	3,249,265.00	3,014,265.00	3,658,265.00
Community Services - Total Revenue	357,400.00	349,170.00	348,870.00	352,470.00	382,608.00
Planning & Development - Total Reve...	211,900.00	205,100.00	194,436.00	174,725.00	202,225.00
Recreation - Total Revenue	740,260.00	756,800.00	752,100.00	740,636.00	731,636.00
Culture - Total Revenue	4,500.00	8,000.00	33,000.00	48,000.00	48,000.00
Total Total Revenue	18,991,780.00	19,100,685.00	18,148,405.00	17,021,028.00	16,772,847.00
Expenses					
Salaries and Benefits:					
Administration - Salaries and Benefits	1,811,110.00	1,803,967.00	1,675,240.00	1,530,230.00	1,441,040.00
Protective Services - Salaries and Benefits	283,470.00	287,988.00	373,483.74	509,985.00	551,445.00
Transportation - Salaries and Benefits	1,161,260.00	1,346,798.00	1,324,700.00	1,272,900.00	1,037,135.00
Building/Grounds Maintenance - Salaries...	320,470.00	308,386.00	96,250.00	110,715.00	90,800.00
Environmental Services - Salaries and B...	494,980.00	604,137.00	582,500.00	541,050.00	545,510.00
Electrical - Salaries and Benefits	557,440.00	633,652.00	602,200.00	616,500.00	544,200.00
Community Services - Salaries and Ben...	0.00	0.00	0.00	20,620.00	31,650.00
Planning & Development - Salaries and...	193,600.00	209,162.00	304,700.00	309,930.00	316,250.00
Recreation - Salaries and Benefits	978,990.00	1,237,292.00	1,150,800.00	1,134,555.00	1,127,440.00
Culture - Salaries and Benefits	4,000.00	4,000.00	52,350.00	41,220.00	11,500.00
Total Salaries and Benefits	5,805,320.00	6,435,382.00	6,162,223.74	6,087,705.00	5,696,970.00
Purchased Services:					
Administration - Purchased Services	1,708,600.00	1,691,124.00	1,027,605.00	574,155.00	481,430.00
Protective Services - Purchased Services	1,847,350.00	1,831,095.00	1,813,184.39	1,478,870.00	1,444,891.00
Transportation - Purchased Services	518,850.00	357,590.00	350,910.00	385,160.00	230,950.00
Building/Grounds Maintenance - Purcha...	14,000.00	82,800.00	87,300.00	139,800.00	15,250.00



TOWN OF PONOKA
Statement of Profit & Loss

Operating

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Environmental Services - Purchased Ser...	1,118,020.00	1,178,730.00	1,276,250.00	1,143,950.00	963,400.00
Electrical - Purchased Services	2,149,000.00	1,933,725.00	1,884,300.00	1,677,500.00	2,042,107.00
Community Services - Purchased Services	1,100.00	158.00	1,150.00	1,075.00	10,100.00
Planning & Development - Purchased Se...	235,950.00	233,655.00	172,700.00	102,800.00	222,200.00
Recreation - Purchased Services	241,120.00	248,785.00	248,775.00	191,545.00	233,345.00
Culture - Purchased Services	30,200.00	20,545.00	35,682.00	63,676.00	79,176.00
Total Purchased Services	7,864,190.00	7,578,207.00	6,897,856.39	5,758,531.00	5,722,849.00
Supplies & Materials:					
Administration - Supplies & Materials	306,400.00	316,226.00	207,557.00	175,427.00	192,900.00
Protective Services - Supplies & Materials	41,300.00	41,000.00	59,676.87	127,300.00	101,200.00
Transportation - Supplies & Materials	395,750.00	432,400.00	403,150.00	396,610.00	382,900.00
Building/Grounds Maintenance - Supplie...	10,800.00	9,700.00	9,700.00	11,350.00	13,350.00
Environmental Services - Supplies & Mat...	1,779,600.00	1,499,800.00	1,688,900.00	1,693,600.00	1,700,600.00
Electrical - Supplies & Materials	189,700.00	285,500.00	286,000.00	279,500.00	324,500.00
Community Services - Supplies & Materials	8,900.00	8,950.00	7,950.00	5,250.00	3,650.00
Planning & Development - Supplies & M...	600.00	13,000.00	15,000.00	8,000.00	20,500.00
Recreation - Supplies & Materials	417,200.00	437,250.00	430,750.00	407,850.00	443,650.00
Culture - Supplies & Materials	33,500.00	42,800.00	44,000.00	39,700.00	45,400.00
Total Supplies & Materials	3,183,750.00	3,086,626.00	3,152,683.87	3,144,587.00	3,228,650.00
Other Services:					
General - Other Services	259,820.00	92,500.00	45,000.00	52,500.00	55,000.00
Administration - Other Services	293,400.00	301,530.00	24,000.00	62,997.00	(177,002.00)
Protective Services - Other Services	0.00	0.00	0.00	0.00	0.00
Transportation - Other Services	(93,340.00)	20,610.00	164,756.50	143,189.00	(65,172.00)
Building/Grounds Maintenance - Other S...	79,450.00	43,293.00	27,370.00	22,581.00	0.00
Environmental Services - Other Services	637,510.00	895,313.00	743,330.50	886,446.00	1,194,667.00
Electrical - Other Services	189,340.00	143,528.00	238,165.00	214,523.00	396,600.00
Community Services - Other Services	411,390.00	403,348.00	404,664.00	386,270.00	415,865.00
Planning & Development - Other Services	7,000.00	7,000.00	7,000.00	2,550.00	2,550.00
Recreation - Other Services	171,050.00	69,348.00	103,295.00	86,034.00	147,600.00
Culture - Other Services	182,900.00	24,000.00	178,060.00	173,115.00	154,270.00
Total Other Services	2,138,520.00	2,000,470.00	1,935,641.00	2,030,205.00	2,124,378.00



TOWN OF PONOKA
Statement of Profit & Loss

Operating

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Total Expenses:					
General - Total Expenses	259,820.00	92,500.00	45,000.00	52,500.00	55,000.00
Administration - Total Expenses	4,119,510.00	4,112,847.00	2,934,402.00	2,342,809.00	1,938,368.00
Protective Services - Total Expenses	2,172,120.00	2,160,083.00	2,246,345.00	2,116,155.00	2,097,536.00
Transportation - Total Expenses	1,982,520.00	2,157,398.00	2,243,516.50	2,197,859.00	1,585,813.00
Building/Grounds Maintenance - Total...	424,720.00	444,179.00	220,620.00	284,446.00	119,400.00
Environmental Services - Total Expen...	4,030,110.00	4,177,980.00	4,290,980.50	4,265,046.00	4,404,177.00
Electrical - Total Expenses	3,085,480.00	2,996,405.00	3,010,665.00	2,788,023.00	3,307,407.00
Community Services - Total Expenses	421,390.00	412,456.00	413,764.00	413,215.00	461,265.00
Planning & Development - Total Expe...	437,150.00	462,817.00	499,400.00	423,280.00	561,500.00
Recreation - Total Expenses	1,808,360.00	1,992,675.00	1,933,620.00	1,819,984.00	1,952,035.00
Culture - Total Expenses	250,600.00	91,345.00	310,092.00	317,711.00	290,346.00
Total Total Expenses	18,991,780.00	19,100,685.00	18,148,405.00	17,021,028.00	16,772,847.00
Amortization:					
Administration - Amortization	445,000.00	445,000.00	264,000.00	57,200.00	143,200.00
Protective Services - Amortization	37,000.00	37,000.00	93,000.00	76,200.00	73,800.00
Transportation - Amortization	1,002,100.00	1,002,100.00	1,002,100.00	797,600.00	551,300.00
Environmental Services - Amortization	565,000.00	555,000.00	515,000.00	418,100.00	420,300.00
Electrical - Amortization	95,000.00	75,000.00	70,000.00	61,700.00	45,100.00
Community Services - Amortization	4,500.00	2,200.00	2,200.00	2,200.00	1,700.00
Planning & Development - Amortization	41,200.00	41,200.00	41,200.00	40,800.00	18,700.00
Recreation - Amortization	345,400.00	329,400.00	329,400.00	298,600.00	271,400.00
Culture - Amortization	19,600.00	26,700.00	26,700.00	24,700.00	25,800.00
Total Amortization	2,554,800.00	2,513,600.00	2,343,600.00	1,777,100.00	1,551,300.00



TOWN OF PONOKA
Statement of Profit & Loss

General

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$6,731,270.00	\$6,717,730.00	\$6,719,515.00	\$6,180,822.00	\$5,870,922.00
Other Revenue	822,750.00	758,000.00	821,400.00	634,900.00	613,400.00
Total Revenue	7,554,020.00	7,475,730.00	7,540,915.00	6,815,722.00	6,484,322.00
Expenses					
Other Services	259,820.00	92,500.00	45,000.00	52,500.00	55,000.00
Total Expenses	259,820.00	92,500.00	45,000.00	52,500.00	55,000.00
Net Surplus/Deficit	7,294,200.00	7,383,230.00	7,495,915.00	6,763,222.00	6,429,322.00



TOWN OF PONOKA
Statement of Profit & Loss

Administration

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$22,500.00	\$20,000.00	\$22,000.00	\$21,500.00	\$21,500.00
Other Revenue	886,800.00	859,330.00	276,037.00	324,101.00	0.00
Total Revenue	909,300.00	879,330.00	298,037.00	345,601.00	21,500.00
Expenses					
Salaries and Benefits	1,811,110.00	1,803,967.00	1,675,240.00	1,530,230.00	1,441,040.00
Purchased Services	1,708,600.00	1,691,124.00	1,027,605.00	574,155.00	481,430.00
Supplies & Materials	306,400.00	316,226.00	207,557.00	175,427.00	192,900.00
Other Services	293,400.00	301,530.00	24,000.00	62,997.00	(177,002.00)
Total Expenses	4,119,510.00	4,112,847.00	2,934,402.00	2,342,809.00	1,938,368.00
Net Surplus/Deficit	(3,210,210.00)	(3,233,517.00)	(2,636,365.00)	(1,997,208.00)	(1,916,868.00)
Amortization	445,000.00	445,000.00	264,000.00	57,200.00	143,200.00



TOWN OF PONOKA
Statement of Profit & Loss

Legislative

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$0.00	\$17,000.00	\$8,500.00	\$0.00	\$0.00
Total Revenue	0.00	17,000.00	8,500.00	0.00	0.00
Expenses					
Salaries and Benefits	209,530.00	209,955.00	191,260.00	179,380.00	162,740.00
Purchased Services	66,700.00	74,175.00	60,175.00	49,675.00	49,500.00
Supplies & Materials	2,000.00	1,000.00	3,000.00	3,000.00	3,000.00
Total Expenses	278,230.00	285,130.00	254,435.00	232,055.00	215,240.00
Net Surplus/Deficit	(278,230.00)	(268,130.00)	(245,935.00)	(232,055.00)	(215,240.00)



TOWN OF PONOKA
Statement of Profit & Loss
Legislative Administration
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET
Revenue				
Expenses				
Salaries and Benefits	\$471,850.00	\$465,642.00	\$389,750.00	\$358,210.00
Purchased Services	106,000.00	96,500.00	89,700.00	8,700.00
Supplies & Materials	0.00	0.00	1,000.00	1,000.00
Total Expenses	577,850.00	562,142.00	480,450.00	367,910.00
Net Surplus/Deficit	(577,850.00)	(562,142.00)	(480,450.00)	(367,910.00)



TOWN OF PONOKA
Statement of Profit & Loss

General Administration

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$22,500.00	\$20,000.00	\$22,000.00	\$21,500.00	\$21,500.00
Other Revenue	425,000.00	346,500.00	267,537.00	324,101.00	0.00
Total Revenue	447,500.00	366,500.00	289,537.00	345,601.00	21,500.00
Expenses					
Salaries and Benefits	893,150.00	887,267.00	892,350.00	796,150.00	1,170,000.00
Purchased Services	480,000.00	475,450.00	808,630.00	456,380.00	393,280.00
Supplies & Materials	140,000.00	150,850.00	200,557.00	165,927.00	174,900.00
Other Services	24,000.00	66,050.00	24,000.00	62,997.00	(177,002.00)
Total Expenses	1,537,150.00	1,579,617.00	1,925,537.00	1,481,454.00	1,561,178.00
Net Surplus/Deficit	(1,089,650.00)	(1,213,117.00)	(1,636,000.00)	(1,135,853.00)	(1,539,678.00)
Amortization	264,000.00	264,000.00	264,000.00	57,200.00	143,200.00



TOWN OF PONOKA
Statement of Profit & Loss
Human Resources
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET
Expenses				
Salaries and Benefits	\$118,290.00	\$121,712.00	\$84,950.00	\$79,525.00
Purchased Services	36,000.00	10,950.00	11,950.00	3,750.00
Supplies & Materials	0.00	0.00	500.00	500.00
Total Expenses	154,290.00	132,662.00	97,400.00	83,775.00
Net Surplus/Deficit	(154,290.00)	(132,662.00)	(97,400.00)	(83,775.00)



TOWN OF PONOKA
Statement of Profit & Loss

Communications

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$118,290.00	\$119,391.00	\$116,930.00	\$116,965.00	\$108,300.00
Purchased Services	54,000.00	68,000.00	57,150.00	55,650.00	38,650.00
Supplies & Materials	0.00	0.00	2,500.00	5,000.00	15,000.00
Total Expenses	172,290.00	187,391.00	176,580.00	177,615.00	161,950.00
Net Surplus/Deficit	(172,290.00)	(187,391.00)	(176,580.00)	(177,615.00)	(161,950.00)



TOWN OF PONOKA
Statement of Profit & Loss
Town Hall Building
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET
Revenue			
Other Revenue	\$461,800.00	\$495,830.00	\$0.00
Total Revenue	461,800.00	495,830.00	0.00
Expenses			
Purchased Services	965,900.00	966,049.00	0.00
Supplies & Materials	164,400.00	164,376.00	0.00
Other Services	269,400.00	235,480.00	0.00
Total Expenses	1,399,700.00	1,365,905.00	0.00
Net Surplus/Deficit	(937,900.00)	(870,075.00)	0.00
Amortization	181,000.00	181,000.00	0.00



TOWN OF PONOKA
Statement of Profit & Loss

Protective Services

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$7,500.00	\$7,500.00	\$36,000.00	\$66,000.00	\$85,267.00
Other Revenue	557,600.00	558,100.00	467,750.00	486,500.00	526,500.00
Total Revenue	565,100.00	565,600.00	503,750.00	552,500.00	611,767.00
Expenses					
Salaries and Benefits	283,470.00	287,988.00	373,483.74	509,985.00	551,445.00
Purchased Services	1,847,350.00	1,831,095.00	1,813,184.39	1,478,870.00	1,444,891.00
Supplies & Materials	41,300.00	41,000.00	59,676.87	127,300.00	101,200.00
Total Expenses	2,172,120.00	2,160,083.00	2,246,345.00	2,116,155.00	2,097,536.00
Net Surplus/Deficit	(1,607,020.00)	(1,594,483.00)	(1,742,595.00)	(1,563,655.00)	(1,485,769.00)
Amortization	37,000.00	37,000.00	93,000.00	76,200.00	73,800.00



TOWN OF PONOKA
Statement of Profit & Loss

RCMP

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$7,500.00	\$7,500.00	\$5,000.00	\$5,000.00	\$4,600.00
Other Revenue	432,000.00	437,000.00	414,150.00	414,200.00	414,200.00
Total Revenue	439,500.00	444,500.00	419,150.00	419,200.00	418,800.00
Expenses					
Salaries and Benefits	280,470.00	284,988.00	279,500.00	278,660.00	254,400.00
Purchased Services	1,452,000.00	1,451,000.00	1,400,700.00	1,271,879.00	1,271,879.00
Supplies & Materials	2,000.00	2,000.00	2,000.00	35,500.00	2,000.00
Total Expenses	1,734,470.00	1,737,988.00	1,682,200.00	1,586,039.00	1,528,279.00
Net Surplus/Deficit	(1,294,970.00)	(1,293,488.00)	(1,263,050.00)	(1,166,839.00)	(1,109,479.00)
Amortization	27,000.00	27,000.00	27,000.00	27,000.00	0.00



TOWN OF PONOKA
Statement of Profit & Loss

RCMP Building

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$39,600.00	\$39,600.00	\$39,600.00	\$56,000.00	\$56,000.00
Total Revenue	39,600.00	39,600.00	39,600.00	56,000.00	56,000.00
Expenses					
Purchased Services	56,800.00	40,125.00	41,030.00	39,530.00	42,880.00
Supplies & Materials	36,500.00	34,200.00	37,200.00	30,500.00	34,500.00
Total Expenses	93,300.00	74,325.00	78,230.00	70,030.00	77,380.00
Net Surplus/Deficit	(53,700.00)	(34,725.00)	(38,630.00)	(14,030.00)	(21,380.00)
Amortization	0.00	0.00	0.00	0.00	26,300.00



TOWN OF PONOKA
Statement of Profit & Loss

Fire Services

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$0.00	\$0.00	\$31,000.00	\$61,000.00	\$76,667.00
Other Revenue	70,000.00	70,000.00	0.00	0.00	0.00
Total Revenue	70,000.00	70,000.00	31,000.00	61,000.00	76,667.00
Expenses					
Salaries and Benefits	0.00	0.00	90,983.74	222,015.00	197,745.00
Purchased Services	210,000.00	210,000.00	240,054.39	130,211.00	74,482.00
Supplies & Materials	0.00	0.00	19,176.87	55,100.00	51,900.00
Total Expenses	210,000.00	210,000.00	350,215.00	407,326.00	324,127.00
Net Surplus/Deficit	(140,000.00)	(140,000.00)	(319,215.00)	(346,326.00)	(247,460.00)
Amortization	0.00	0.00	56,000.00	39,200.00	45,100.00



TOWN OF PONOKA
 Statement of Profit & Loss
Emergency Management
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$500.00
Purchased Services	36,050.00	37,470.00	37,400.00	2,250.00	1,550.00
Supplies & Materials	1,000.00	1,000.00	1,000.00	1,000.00	600.00
Total Expenses	40,050.00	41,470.00	41,400.00	6,250.00	2,650.00
Net Surplus/Deficit	(40,050.00)	(41,470.00)	(41,400.00)	(6,250.00)	(2,650.00)
Amortization	10,000.00	10,000.00	10,000.00	10,000.00	1,150.00



TOWN OF PONOKA
Statement of Profit & Loss
Municipal Enforcement
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2016 BUDGET
Revenue				
Goods and Services	\$0.00	\$0.00	\$0.00	\$4,000.00
Other Revenue	2,500.00	0.00	0.00	40,000.00
Total Revenue	2,500.00	0.00	0.00	44,000.00
Expenses				
Salaries and Benefits	0.00	0.00	0.00	93,200.00
Purchased Services	50,500.00	50,500.00	52,000.00	19,100.00
Supplies & Materials	1,200.00	3,200.00	0.00	7,000.00
Total Expenses	51,700.00	53,700.00	52,000.00	119,300.00
Net Surplus/Deficit	(49,200.00)	(53,700.00)	(52,000.00)	(75,300.00)
Amortization	0.00	0.00	0.00	1,250.00



TOWN OF PONOKA
Statement of Profit & Loss

Animal Control

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$13,500.00	\$11,500.00	\$14,000.00	\$16,300.00	\$16,300.00
Total Revenue	13,500.00	11,500.00	14,000.00	16,300.00	16,300.00
Expenses					
Purchased Services	35,000.00	35,000.00	35,000.00	28,000.00	28,000.00
Supplies & Materials	600.00	600.00	300.00	200.00	200.00
Total Expenses	35,600.00	35,600.00	35,300.00	28,200.00	28,200.00
Net Surplus/Deficit	(22,100.00)	(24,100.00)	(21,300.00)	(11,900.00)	(11,900.00)



TOWN OF PONOKA
 Statement of Profit & Loss
Insect/Weed Control
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$0.00	\$0.00	\$0.00	\$6,310.00	\$5,600.00
Purchased Services	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
Supplies & Materials	0.00	0.00	0.00	5,000.00	5,000.00
Total Expenses	7,000.00	7,000.00	7,000.00	18,310.00	17,600.00
Net Surplus/Deficit	(7,000.00)	(7,000.00)	(7,000.00)	(18,310.00)	(17,600.00)



TOWN OF PONOKA
Statement of Profit & Loss
Transportation

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$94,600.00	\$96,795.00	\$221,514.00	\$187,734.00	\$165,124.00
Goods and Services	1,000.00	1,000.00	123,648.00	95,800.00	5,000.00
Other Revenue	32,500.00	106,750.00	45,000.00	38,810.00	39,500.00
Total Revenue	128,100.00	204,545.00	390,162.00	322,344.00	209,624.00
Expenses					
Salaries and Benefits	1,161,260.00	1,346,798.00	1,324,700.00	1,272,900.00	1,037,135.00
Purchased Services	518,850.00	357,590.00	350,910.00	385,160.00	230,950.00
Supplies & Materials	395,750.00	432,400.00	403,150.00	396,610.00	382,900.00
Other Services	(93,340.00)	20,610.00	164,756.50	143,189.00	(65,172.00)
Total Expenses	1,982,520.00	2,157,398.00	2,243,516.50	2,197,859.00	1,585,813.00
Net Surplus/Deficit	(1,854,420.00)	(1,952,853.00)	(1,853,354.50)	(1,875,515.00)	(1,376,189.00)
Amortization	1,002,100.00	1,002,100.00	1,002,100.00	797,600.00	551,300.00



TOWN OF PONOKA
Statement of Profit & Loss

Common Services

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Expenses					
Salaries and Benefits	\$500,570.00	\$615,788.00	\$432,200.00	\$416,680.00	\$553,040.00
Purchased Services	228,100.00	91,390.00	85,500.00	77,350.00	52,150.00
Supplies & Materials	65,800.00	75,300.00	71,550.00	70,500.00	61,500.00
Other Services	(794,470.00)	(618,477.00)	(684,250.00)	(564,530.00)	(707,990.00)
Total Expenses	0.00	164,001.00	(95,000.00)	0.00	(41,300.00)
Net Surplus/Deficit	0.00	(164,001.00)	95,000.00	0.00	41,300.00
Amortization	95,000.00	95,000.00	95,000.00	74,100.00	58,900.00



TOWN OF PONOKA
Statement of Profit & Loss

Public Works

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$94,600.00	\$96,795.00	\$221,514.00	\$187,734.00	\$165,124.00
Goods and Services	1,000.00	1,000.00	123,648.00	91,000.00	5,000.00
Total Revenue	95,600.00	97,795.00	345,162.00	278,734.00	170,124.00
Expenses					
Salaries and Benefits	660,690.00	731,010.00	892,500.00	758,850.00	366,400.00
Purchased Services	158,400.00	117,850.00	117,200.00	159,800.00	123,700.00
Supplies & Materials	300,100.00	318,100.00	291,600.00	282,800.00	278,600.00
Other Services	595,620.00	561,120.00	763,246.50	638,117.00	543,435.00
Total Expenses	1,714,810.00	1,728,080.00	2,064,546.50	1,839,567.00	1,312,135.00
Net Surplus/Deficit	(1,619,210.00)	(1,630,285.00)	(1,719,384.50)	(1,560,833.00)	(1,142,011.00)
Amortization	850,000.00	850,000.00	850,000.00	673,600.00	460,750.00



TOWN OF PONOKA
Statement of Profit & Loss

Snow Removal

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00
Total Revenue	0.00	60,000.00	0.00	0.00	0.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	58,690.00	55,265.00
Purchased Services	123,000.00	133,000.00	133,000.00	133,000.00	45,000.00
Total Expenses	123,000.00	133,000.00	133,000.00	191,690.00	100,265.00
Net Surplus/Deficit	(123,000.00)	(73,000.00)	(133,000.00)	(191,690.00)	(100,265.00)



TOWN OF PONOKA
Statement of Profit & Loss

Airport

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$0.00	\$0.00	\$0.00	\$4,800.00	\$0.00
Other Revenue	32,500.00	46,750.00	45,000.00	38,810.00	39,500.00
Total Revenue	32,500.00	46,750.00	45,000.00	43,610.00	39,500.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	37,590.00	48,400.00
Purchased Services	9,350.00	15,350.00	15,210.00	15,010.00	10,100.00
Supplies & Materials	9,850.00	14,000.00	15,000.00	18,310.00	17,800.00
Other Services	62,190.00	43,293.00	47,897.50	39,517.00	7,100.00
Total Expenses	81,390.00	72,643.00	78,107.50	110,427.00	83,400.00
Net Surplus/Deficit	(48,890.00)	(25,893.00)	(33,107.50)	(66,817.00)	(43,900.00)
Amortization	14,100.00	14,100.00	14,100.00	14,100.00	13,650.00



TOWN OF PONOKA
Statement of Profit & Loss
Storm Sewer

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Expenses					
Salaries and Benefits	\$0.00	\$0.00	\$0.00	\$1,090.00	\$14,030.00
Supplies & Materials	20,000.00	25,000.00	25,000.00	25,000.00	25,000.00
Other Services	43,320.00	34,674.00	37,862.50	30,085.00	92,283.00
Total Expenses	63,320.00	59,674.00	62,862.50	56,175.00	131,313.00
Net Surplus/Deficit	(63,320.00)	(59,674.00)	(62,862.50)	(56,175.00)	(131,313.00)
 Amortization	 43,000.00	 43,000.00	 43,000.00	 35,800.00	 18,000.00



TOWN OF PONOKA
 Statement of Profit & Loss
Building/Grounds Maintenance
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$320,470.00	\$308,386.00	\$96,250.00	\$110,715.00	\$90,800.00
Purchased Services	14,000.00	82,800.00	87,300.00	139,800.00	15,250.00
Supplies & Materials	10,800.00	9,700.00	9,700.00	11,350.00	13,350.00
Other Services	79,450.00	43,293.00	27,370.00	22,581.00	0.00
Total Expenses	424,720.00	444,179.00	220,620.00	284,446.00	119,400.00
Net Surplus/Deficit	(424,720.00)	(444,179.00)	(220,620.00)	(284,446.00)	(119,400.00)



TOWN OF PONOKA
Statement of Profit & Loss

Environmental Services

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$55,800.00	\$55,760.00	\$10,370.00	\$10,450.00	\$40,000.00
Goods and Services	4,799,900.00	4,816,850.00	4,735,500.00	4,632,415.00	4,371,000.00
Other Revenue	5,000.00	154,800.00	92,000.00	11,900.00	11,900.00
Total Revenue	4,860,700.00	5,027,410.00	4,837,870.00	4,654,765.00	4,422,900.00
Expenses					
Salaries and Benefits	494,980.00	604,137.00	582,500.00	541,050.00	545,510.00
Purchased Services	1,118,020.00	1,178,730.00	1,276,250.00	1,143,950.00	963,400.00
Supplies & Materials	1,779,600.00	1,499,800.00	1,688,900.00	1,693,600.00	1,700,600.00
Other Services	637,510.00	895,313.00	743,330.50	886,446.00	1,194,667.00
Total Expenses	4,030,110.00	4,177,980.00	4,290,980.50	4,265,046.00	4,404,177.00
Net Surplus/Deficit	830,590.00	849,430.00	546,889.50	389,719.00	18,723.00
Amortization	565,000.00	555,000.00	515,000.00	418,100.00	420,300.00



TOWN OF PONOKA
Statement of Profit & Loss

Water Distribution

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$50,300.00	\$50,290.00	\$4,900.00	\$4,980.00	\$10,000.00
Goods and Services	2,488,400.00	2,488,350.00	2,476,500.00	2,526,500.00	2,467,500.00
Other Revenue	5,000.00	130,000.00	10,000.00	10,000.00	10,000.00
Total Revenue	<u>2,543,700.00</u>	<u>2,668,640.00</u>	<u>2,491,400.00</u>	<u>2,541,480.00</u>	<u>2,487,500.00</u>
Expenses					
Salaries and Benefits	245,420.00	322,408.00	316,450.00	298,350.00	271,400.00
Purchased Services	158,800.00	276,105.00	125,400.00	118,900.00	121,200.00
Supplies & Materials	1,603,000.00	1,333,000.00	1,552,100.00	1,551,000.00	1,558,000.00
Other Services	324,800.00	648,345.00	476,951.00	503,684.00	528,900.00
Total Expenses	<u>2,332,020.00</u>	<u>2,579,858.00</u>	<u>2,470,901.00</u>	<u>2,471,934.00</u>	<u>2,479,500.00</u>
Net Surplus/Deficit	<u>211,680.00</u>	<u>88,782.00</u>	<u>20,499.00</u>	<u>69,546.00</u>	<u>8,000.00</u>
Amortization	350,000.00	350,000.00	350,000.00	262,200.00	291,100.00



TOWN OF PONOKA
Statement of Profit & Loss
Sanitary Sewer

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Property Tax	\$5,500.00	\$5,470.00	\$5,470.00	\$5,470.00	\$30,000.00
Goods and Services	1,106,500.00	1,106,500.00	1,100,500.00	1,057,915.00	989,500.00
Other Revenue	0.00	24,800.00	20,000.00	1,900.00	1,900.00
Total Revenue	1,112,000.00	1,136,770.00	1,125,970.00	1,065,285.00	1,021,400.00
Expenses					
Salaries and Benefits	104,760.00	138,047.00	135,500.00	113,600.00	126,800.00
Purchased Services	172,570.00	178,400.00	142,200.00	136,800.00	133,600.00
Supplies & Materials	137,400.00	142,300.00	120,300.00	112,700.00	111,200.00
Other Services	255,100.00	201,675.00	230,167.00	353,836.00	630,367.00
Total Expenses	669,830.00	660,422.00	628,167.00	716,936.00	1,001,967.00
Net Surplus/Deficit	442,170.00	476,348.00	497,803.00	348,349.00	19,433.00
Amortization	190,000.00	180,000.00	140,000.00	133,400.00	119,700.00



TOWN OF PONOKA
Statement of Profit & Loss

Solid Waste

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$1,205,000.00	\$1,222,000.00	\$1,158,500.00	\$1,048,000.00	\$914,000.00
Other Revenue	0.00	0.00	62,000.00	0.00	0.00
Total Revenue	1,205,000.00	1,222,000.00	1,220,500.00	1,048,000.00	914,000.00
Expenses					
Salaries and Benefits	144,800.00	143,682.00	130,550.00	129,100.00	147,310.00
Purchased Services	786,650.00	724,225.00	1,008,650.00	888,250.00	708,600.00
Supplies & Materials	39,200.00	24,500.00	16,500.00	29,900.00	31,400.00
Other Services	57,610.00	45,293.00	36,212.50	28,926.00	35,400.00
Total Expenses	1,028,260.00	937,700.00	1,191,912.50	1,076,176.00	922,710.00
Net Surplus/Deficit	176,740.00	284,300.00	28,587.50	(28,176.00)	(8,710.00)
Amortization	25,000.00	25,000.00	25,000.00	22,500.00	9,500.00



TOWN OF PONOKA
Statement of Profit & Loss

Electrical

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$3,642,500.00	\$3,611,000.00	\$3,235,000.00	\$3,000,000.00	\$3,644,000.00
Other Revenue	18,000.00	18,000.00	14,265.00	14,265.00	14,265.00
Total Revenue	3,660,500.00	3,629,000.00	3,249,265.00	3,014,265.00	3,658,265.00
Expenses					
Salaries and Benefits	557,440.00	633,652.00	602,200.00	616,500.00	544,200.00
Purchased Services	2,149,000.00	1,933,725.00	1,884,300.00	1,677,500.00	2,042,107.00
Supplies & Materials	189,700.00	285,500.00	286,000.00	279,500.00	324,500.00
Other Services	189,340.00	143,528.00	238,165.00	214,523.00	396,600.00
Total Expenses	3,085,480.00	2,996,405.00	3,010,665.00	2,788,023.00	3,307,407.00
Net Surplus/Deficit	575,020.00	632,595.00	238,600.00	226,242.00	350,858.00
Amortization	95,000.00	75,000.00	70,000.00	61,700.00	45,100.00



TOWN OF PONOKA
Statement of Profit & Loss
Community Services

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$29,000.00	\$21,000.00	\$21,000.00	\$25,000.00	\$25,000.00
Other Revenue	328,400.00	328,170.00	327,870.00	327,470.00	357,608.00
Total Revenue	357,400.00	349,170.00	348,870.00	352,470.00	382,608.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	20,620.00	31,650.00
Purchased Services	1,100.00	158.00	1,150.00	1,075.00	10,100.00
Supplies & Materials	8,900.00	8,950.00	7,950.00	5,250.00	3,650.00
Other Services	411,390.00	403,348.00	404,664.00	386,270.00	415,865.00
Total Expenses	421,390.00	412,456.00	413,764.00	413,215.00	461,265.00
Net Surplus/Deficit	(63,990.00)	(63,286.00)	(64,894.00)	(60,745.00)	(78,657.00)
Amortization	4,500.00	2,200.00	2,200.00	2,200.00	1,700.00



TOWN OF PONOKA
Statement of Profit & Loss

FCSS

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$320,900.00	\$320,870.00	\$320,870.00	\$320,870.00	\$351,008.00
Total Revenue	320,900.00	320,870.00	320,870.00	320,870.00	351,008.00
Expenses					
Other Services	361,000.00	360,979.00	360,979.00	360,979.00	387,775.00
Total Expenses	361,000.00	360,979.00	360,979.00	360,979.00	387,775.00
Net Surplus/Deficit	(40,100.00)	(40,109.00)	(40,109.00)	(40,109.00)	(36,767.00)
Amortization	0.00	0.00	0.00	0.00	1,700.00



TOWN OF PONOKA
Statement of Profit & Loss
Cemetery

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$29,000.00	\$21,000.00	\$21,000.00	\$25,000.00	\$25,000.00
Other Revenue	7,500.00	7,300.00	7,000.00	6,600.00	6,600.00
Total Revenue	36,500.00	28,300.00	28,000.00	31,600.00	31,600.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	20,620.00	31,650.00
Purchased Services	1,100.00	158.00	1,150.00	1,075.00	10,100.00
Supplies & Materials	8,900.00	8,950.00	7,950.00	5,250.00	3,650.00
Other Services	15,890.00	12,369.00	13,685.00	11,291.00	14,090.00
Total Expenses	25,890.00	21,477.00	22,785.00	38,236.00	59,490.00
Net Surplus/Deficit	10,610.00	6,823.00	5,215.00	(6,636.00)	(27,890.00)
Amortization	4,500.00	2,200.00	2,200.00	2,200.00	0.00



TOWN OF PONOKA
Statement of Profit & Loss
Community Services
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Expenses					
Other Services	\$34,500.00	\$30,000.00	\$30,000.00	\$14,000.00	\$14,000.00
Total Expenses	34,500.00	30,000.00	30,000.00	14,000.00	14,000.00
Net Surplus/Deficit	(34,500.00)	(30,000.00)	(30,000.00)	(14,000.00)	(14,000.00)



TOWN OF PONOKA
Statement of Profit & Loss
Planning & Development
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$2,000.00	\$2,000.00	\$2,000.00	\$2,225.00	\$14,725.00
Other Revenue	209,900.00	203,100.00	192,436.00	172,500.00	187,500.00
Total Revenue	211,900.00	205,100.00	194,436.00	174,725.00	202,225.00
Expenses					
Salaries and Benefits	193,600.00	209,162.00	304,700.00	309,930.00	316,250.00
Purchased Services	235,950.00	233,655.00	172,700.00	102,800.00	222,200.00
Supplies & Materials	600.00	13,000.00	15,000.00	8,000.00	20,500.00
Other Services	7,000.00	7,000.00	7,000.00	2,550.00	2,550.00
Total Expenses	437,150.00	462,817.00	499,400.00	423,280.00	561,500.00
Net Surplus/Deficit	(225,250.00)	(257,717.00)	(304,964.00)	(248,555.00)	(359,275.00)
Amortization	41,200.00	41,200.00	41,200.00	40,800.00	18,700.00



TOWN OF PONOKA
 Statement of Profit & Loss
Planning & Development
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$2,000.00	\$2,000.00	\$2,000.00	\$2,225.00	\$2,225.00
Other Revenue	192,000.00	192,000.00	172,000.00	172,000.00	172,000.00
Total Revenue	194,000.00	194,000.00	174,000.00	174,225.00	174,225.00
Expenses					
Salaries and Benefits	193,600.00	209,162.00	304,700.00	309,930.00	195,400.00
Purchased Services	174,000.00	197,055.00	155,700.00	102,800.00	134,400.00
Supplies & Materials	0.00	1,000.00	3,000.00	8,000.00	2,500.00
Total Expenses	367,600.00	407,217.00	463,400.00	420,730.00	332,300.00
Net Surplus/Deficit	(173,600.00)	(213,217.00)	(289,400.00)	(246,505.00)	(158,075.00)
Amortization	25,000.00	25,000.00	25,000.00	24,800.00	3,100.00



TOWN OF PONOKA
Statement of Profit & Loss
Subdivision Land & Development
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

<u>Description</u>	<u>2020 BUDGET</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2017 BUDGET</u>	<u>2016 BUDGET</u>
Revenue					
Other Revenue	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
Total Revenue	0.00	0.00	0.00	500.00	500.00
Expenses					
Purchased Services	18,000.00	20,000.00	4,000.00	0.00	0.00
Total Expenses	18,000.00	20,000.00	4,000.00	0.00	0.00
Net Surplus/Deficit	(18,000.00)	(20,000.00)	(4,000.00)	500.00	500.00



TOWN OF PONOKA
Statement of Profit & Loss
Public Housing
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Expenses					
Other Services	\$7,000.00	\$7,000.00	\$7,000.00	\$2,550.00	\$2,550.00
Total Expenses	7,000.00	7,000.00	7,000.00	2,550.00	2,550.00
Net Surplus/Deficit	(7,000.00)	(7,000.00)	(7,000.00)	(2,550.00)	(2,550.00)



TOWN OF PONOKA
Statement of Profit & Loss
Land/Housing & Building Rentals
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

<u>Description</u>	<u>2020 BUDGET</u>	<u>2019 BUDGET</u>	<u>2018 BUDGET</u>	<u>2016 BUDGET</u>
Revenue				
Other Revenue	\$17,900.00	\$11,100.00	\$8,436.00	\$15,000.00
Total Revenue	17,900.00	11,100.00	8,436.00	15,000.00
Expenses				
Purchased Services	0.00	0.00	0.00	10,000.00
Total Expenses	0.00	0.00	0.00	10,000.00
Net Surplus/Deficit	17,900.00	11,100.00	8,436.00	5,000.00



TOWN OF PONOKA
Statement of Profit & Loss
Economic Development
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$0.00	\$0.00	\$0.00	\$0.00	\$12,500.00
Other Revenue	0.00	0.00	12,000.00	0.00	0.00
Total Revenue	0.00	0.00	12,000.00	0.00	12,500.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	0.00	120,850.00
Purchased Services	43,950.00	16,600.00	13,000.00	0.00	77,800.00
Supplies & Materials	600.00	12,000.00	12,000.00	0.00	18,000.00
Total Expenses	44,550.00	28,600.00	25,000.00	0.00	216,650.00
Net Surplus/Deficit	(44,550.00)	(28,600.00)	(13,000.00)	0.00	(204,150.00)
Amortization	16,200.00	16,200.00	16,200.00	16,000.00	15,600.00



TOWN OF PONOKA
Statement of Profit & Loss

Recreation

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$69,750.00	\$117,000.00	\$112,000.00	\$114,050.00	\$107,450.00
Other Revenue	670,510.00	639,800.00	640,100.00	626,586.00	624,186.00
Total Revenue	740,260.00	756,800.00	752,100.00	740,636.00	731,636.00
Expenses					
Salaries and Benefits	978,990.00	1,237,292.00	1,150,800.00	1,134,555.00	1,127,440.00
Purchased Services	241,120.00	248,785.00	248,775.00	191,545.00	233,345.00
Supplies & Materials	417,200.00	437,250.00	430,750.00	407,850.00	443,650.00
Other Services	171,050.00	69,348.00	103,295.00	86,034.00	147,600.00
Total Expenses	1,808,360.00	1,992,675.00	1,933,620.00	1,819,984.00	1,952,035.00
Net Surplus/Deficit	(1,068,100.00)	(1,235,875.00)	(1,181,520.00)	(1,079,348.00)	(1,220,399.00)
Amortization	345,400.00	329,400.00	329,400.00	298,600.00	271,400.00



TOWN OF PONOKA
Statement of Profit & Loss

Rec Office

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$4,000.00	\$4,000.00	\$4,000.00	\$6,750.00	\$1,750.00
Other Revenue	41,550.00	17,500.00	17,500.00	16,900.00	11,900.00
Total Revenue	45,550.00	21,500.00	21,500.00	23,650.00	13,650.00
Expenses					
Salaries and Benefits	77,840.00	163,967.00	132,300.00	125,515.00	37,900.00
Purchased Services	12,470.00	12,250.00	17,625.00	16,625.00	6,825.00
Supplies & Materials	20,000.00	25,000.00	25,500.00	25,500.00	28,000.00
Other Services	88,100.00	5,000.00	5,000.00	5,000.00	5,000.00
Total Expenses	198,410.00	206,217.00	180,425.00	172,640.00	77,725.00
Net Surplus/Deficit	(152,860.00)	(184,717.00)	(158,925.00)	(148,990.00)	(64,075.00)
Amortization	26,000.00	26,000.00	26,000.00	23,200.00	19,900.00



TOWN OF PONOKA
Statement of Profit & Loss

Aquaplex

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$64,750.00	\$110,500.00	\$105,500.00	\$105,500.00	\$104,500.00
Other Revenue	222,290.00	203,000.00	203,000.00	197,803.00	194,303.00
Total Revenue	287,040.00	313,500.00	308,500.00	303,303.00	298,803.00
Expenses					
Salaries and Benefits	468,940.00	564,464.00	527,600.00	510,780.00	420,400.00
Purchased Services	63,000.00	55,210.00	55,100.00	33,000.00	57,300.00
Supplies & Materials	168,300.00	171,000.00	167,000.00	159,500.00	140,500.00
Other Services	3,500.00	2,500.00	2,500.00	1,500.00	500.00
Total Expenses	703,740.00	793,174.00	752,200.00	704,780.00	618,700.00
Net Surplus/Deficit	(416,700.00)	(479,674.00)	(443,700.00)	(401,477.00)	(319,897.00)
Amortization	50,000.00	37,000.00	37,000.00	33,100.00	34,100.00



TOWN OF PONOKA
Statement of Profit & Loss

Complex

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$400.00
Other Revenue	390,060.00	401,500.00	401,500.00	394,303.00	401,703.00
Total Revenue	391,060.00	402,500.00	402,500.00	395,303.00	402,103.00
Expenses					
Salaries and Benefits	432,210.00	508,861.00	490,900.00	363,220.00	381,650.00
Purchased Services	139,050.00	140,925.00	139,300.00	111,000.00	137,000.00
Supplies & Materials	153,800.00	157,450.00	162,450.00	150,250.00	191,750.00
Other Services	0.00	0.00	0.00	500.00	500.00
Total Expenses	725,060.00	807,236.00	792,650.00	624,970.00	710,900.00
Net Surplus/Deficit	(334,000.00)	(404,736.00)	(390,150.00)	(229,667.00)	(308,797.00)
Amortization	185,000.00	185,000.00	185,000.00	170,900.00	164,000.00



TOWN OF PONOKA
Statement of Profit & Loss

Tennis Courts

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Goods and Services	\$0.00	\$1,500.00	\$1,500.00	\$800.00	\$800.00
Total Revenue	0.00	1,500.00	1,500.00	800.00	800.00
Expenses					
Purchased Services	1,500.00	1,500.00	1,000.00	1,000.00	1,000.00
Total Expenses	1,500.00	1,500.00	1,000.00	1,000.00	1,000.00
Net Surplus/Deficit	(1,500.00)	0.00	500.00	(200.00)	(200.00)
Amortization	1,800.00	1,800.00	1,800.00	0.00	0.00



TOWN OF PONOKA
Statement of Profit & Loss
Ball Diamonds/Sports Fields
For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$4,150.00	\$17,300.00	\$17,300.00	\$16,780.00	\$16,280.00
Total Revenue	4,150.00	17,300.00	17,300.00	16,780.00	16,280.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	47,150.00	6,300.00
Purchased Services	6,500.00	13,000.00	13,000.00	11,000.00	9,000.00
Supplies & Materials	6,500.00	6,500.00	6,500.00	6,500.00	0.00
Total Expenses	13,000.00	19,500.00	19,500.00	64,650.00	15,300.00
Net Surplus/Deficit	(8,850.00)	(2,200.00)	(2,200.00)	(47,870.00)	980.00
Amortization	3,600.00	3,600.00	3,600.00	2,700.00	0.00



TOWN OF PONOKA
Statement of Profit & Loss

Parks

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$0.00	\$0.00	\$0.00	\$72,450.00	\$264,795.00
Purchased Services	9,900.00	11,855.00	11,750.00	10,920.00	17,320.00
Supplies & Materials	42,000.00	51,500.00	43,500.00	45,500.00	58,600.00
Other Services	79,450.00	61,848.00	95,795.00	79,034.00	141,600.00
Total Expenses	131,350.00	125,203.00	151,045.00	207,904.00	482,315.00
Net Surplus/Deficit	(131,350.00)	(125,203.00)	(151,045.00)	(207,904.00)	(482,315.00)
Amortization	38,000.00	38,000.00	38,000.00	23,500.00	30,500.00



TOWN OF PONOKA
Statement of Profit & Loss

Trail

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$0.00	\$0.00	\$0.00	\$5,040.00	\$6,395.00
Purchased Services	200.00	1,200.00	1,200.00	1,200.00	1,300.00
Supplies & Materials	0.00	10,000.00	10,000.00	10,100.00	10,100.00
Total Expenses	200.00	11,200.00	11,200.00	16,340.00	17,795.00
Net Surplus/Deficit	(200.00)	(11,200.00)	(11,200.00)	(16,340.00)	(17,795.00)
Amortization	27,000.00	27,000.00	27,000.00	26,100.00	16,600.00



TOWN OF PONOKA
Statement of Profit & Loss

Splash Park

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$12,460.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenue	12,460.00	0.00	0.00	0.00	0.00
Expenses					
Salaries and Benefits	0.00	0.00	0.00	10,000.00	10,000.00
Purchased Services	5,500.00	8,945.00	5,900.00	3,300.00	800.00
Supplies & Materials	25,500.00	14,700.00	14,700.00	9,500.00	13,500.00
Total Expenses	31,000.00	23,645.00	20,600.00	22,800.00	24,300.00
Net Surplus/Deficit	(18,540.00)	(23,645.00)	(20,600.00)	(22,800.00)	(24,300.00)
Amortization	14,000.00	11,000.00	11,000.00	11,000.00	0.00



TOWN OF PONOKA
Statement of Profit & Loss
Mini Golf

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$0.00	\$500.00	\$800.00	\$800.00	\$0.00
Total Revenue	0.00	500.00	800.00	800.00	0.00
Expenses					
Purchased Services	3,000.00	3,900.00	3,900.00	3,500.00	2,800.00
Supplies & Materials	1,100.00	1,100.00	1,100.00	1,000.00	1,200.00
Total Expenses	4,100.00	5,000.00	5,000.00	4,500.00	4,000.00
Net Surplus/Deficit	(4,100.00)	(4,500.00)	(4,200.00)	(3,700.00)	(4,000.00)



TOWN OF PONOKA
Statement of Profit & Loss
Culture

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$4,500.00	\$8,000.00	\$33,000.00	\$48,000.00	\$48,000.00
Total Revenue	4,500.00	8,000.00	33,000.00	48,000.00	48,000.00
Expenses					
Salaries and Benefits	4,000.00	4,000.00	52,350.00	41,220.00	11,500.00
Purchased Services	30,200.00	20,545.00	35,682.00	63,676.00	79,176.00
Supplies & Materials	33,500.00	42,800.00	44,000.00	39,700.00	45,400.00
Other Services	182,900.00	24,000.00	178,060.00	173,115.00	154,270.00
Total Expenses	250,600.00	91,345.00	310,092.00	317,711.00	290,346.00
Net Surplus/Deficit	(246,100.00)	(83,345.00)	(277,092.00)	(269,711.00)	(242,346.00)
Amortization	19,600.00	26,700.00	26,700.00	24,700.00	25,800.00



TOWN OF PONOKA
Statement of Profit & Loss
Museum

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$0.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00
Total Revenue	0.00	0.00	0.00	15,000.00	15,000.00
Expenses					
Purchased Services	5,900.00	1,050.00	1,000.00	30,900.00	36,000.00
Supplies & Materials	11,000.00	9,100.00	9,100.00	7,300.00	9,950.00
Other Services	26,400.00	24,000.00	22,700.00	22,000.00	20,000.00
Total Expenses	43,300.00	34,150.00	32,800.00	60,200.00	65,950.00
Net Surplus/Deficit	(43,300.00)	(34,150.00)	(32,800.00)	(45,200.00)	(50,950.00)
Amortization	6,100.00	6,100.00	6,100.00	6,100.00	5,100.00



TOWN OF PONOKA
Statement of Profit & Loss
Library

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$3,500.00
Purchased Services	7,500.00	4,000.00	500.00	450.00	4,600.00
Supplies & Materials	7,600.00	13,390.00	0.00	0.00	0.00
Other Services	156,500.00	0.00	155,360.00	151,115.00	134,270.00
Total Expenses	175,600.00	21,390.00	159,860.00	155,565.00	142,370.00
Net Surplus/Deficit	(175,600.00)	(21,390.00)	(159,860.00)	(155,565.00)	(142,370.00)



TOWN OF PONOKA
 Statement of Profit & Loss
Hudson Green Activity Centre
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$3,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Total Revenue	3,500.00	5,000.00	5,000.00	5,000.00	5,000.00
Expenses					
Purchased Services	12,600.00	8,895.00	8,850.00	8,650.00	10,050.00
Supplies & Materials	9,700.00	9,300.00	9,300.00	8,000.00	12,500.00
Total Expenses	22,300.00	18,195.00	18,150.00	16,650.00	22,550.00
Net Surplus/Deficit	(18,800.00)	(13,195.00)	(13,150.00)	(11,650.00)	(17,550.00)
Amortization	13,500.00	13,500.00	13,500.00	11,500.00	11,200.00



TOWN OF PONOKA
Statement of Profit & Loss
Visitor Information Centre
 For the Twelve Months Ending Thursday, December 31, 2020
2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Expenses					
Salaries and Benefits	\$0.00	\$0.00	\$48,350.00	\$37,220.00	\$8,000.00
Purchased Services	700.00	945.00	4,932.00	4,832.00	6,532.00
Supplies & Materials	3,000.00	3,500.00	4,700.00	3,900.00	3,800.00
Total Expenses	3,700.00	4,445.00	57,982.00	45,952.00	18,332.00
Net Surplus/Deficit	(3,700.00)	(4,445.00)	(57,982.00)	(45,952.00)	(18,332.00)



TOWN OF PONOKA
Statement of Profit & Loss
Community Sign

For the Twelve Months Ending Thursday, December 31, 2020

2020 FINAL BUDGET

Description	2020 BUDGET	2019 BUDGET	2018 BUDGET	2017 BUDGET	2016 BUDGET
Revenue					
Other Revenue	\$1,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Total Revenue	1,000.00	3,000.00	3,000.00	3,000.00	3,000.00
Expenses					
Purchased Services	3,500.00	3,500.00	3,500.00	3,044.00	3,044.00
Supplies & Materials	2,200.00	2,900.00	2,900.00	2,500.00	2,500.00
Total Expenses	5,700.00	6,400.00	6,400.00	5,544.00	5,544.00
Net Surplus/Deficit	(4,700.00)	(3,400.00)	(3,400.00)	(2,544.00)	(2,544.00)

Reserves



TOWN OF PONOKA
Reserve Balances

2019 Reserves	Dec 31, 2018 Balance	Projected Balance Dec 31, 2019	2020 Transfers In	2020 Transfers out	Projected Balance Dec 31, 2020
Restricted Capital Reserves					
Developers Contributions					
Paving/SCG	1,128,425	1,128,425			1,128,425
Booster Stations	3,730	3,730			3,730
Sanitary Sewer	39,474	39,474			39,474
Outline Plans	4,223	4,223			4,223
Offstreet Parking	39,311	39,311			39,311
Storm Sewer Offsite	29,692	29,692			29,692
Water Offsite Cost Levy	357,188	357,188			357,188
Sewer Offsite Cost Levy	199,711	199,711			199,711
Municipal Reserve	188,760	188,760			188,760
Electrical Contribution	11,033	11,033			11,033
TOTAL	2,001,547	2,001,547	-	-	2,001,547
Unrestricted Capital Reserves					
Building Development	230,373	177,373			177,373
Computer	60,289	62,289		(45,000)	17,289
Human Resources	9,086	76	50,000	(50,000)	76
RCMP	3,066	566			566
Fire Services	158,327	88,327		(70,000)	18,327
Heavy Equipment	814	-			-
General Benefit	(9,819)	26,680		(17,500)	9,180
Transportation Services	16,066	-			-
Airport	64,339	41,073			41,073
Storm Sewer Utility	51,237	51,238			51,238
Water Utility	469,785	646,820	154,700		801,520
Million Gallon Reservoir	134,000	134,000			134,000
Sewer Utility	830,044	851,709	85,100	(560,000)	376,809
Landfill Site Replacement	39,514	39,515			39,515
Development Reserve	959,960	894,960		(253,100)	641,860
Tourism	71,302	71,303		(30,303)	41,000
Trail	31,127	25,000			25,000
Recreation Facilities	52,998	45,086			45,086
Electrical Reserve	734,203	538,259	43,000	(175,000)	406,259
TOTAL	3,906,711	3,694,274	332,800	(1,200,903)	2,826,171
TOTAL CAPITAL RESERVES		5,695,821	332,800	(1,200,903)	4,827,718
Unrestricted Operating Reserves					
Contingency Reserve	90,000	132,050	42,050		174,100
Recreation	1,887	1,887			1,887
Electrical	233	0			0
TOTAL OPERATING RESERVES	92,120	133,937	42,050	0	175,987
GRAND TOTALS		5,829,758	374,850	(1,200,903)	5,003,705

CAPITAL



PROJECTS

Town of Ponoka 2020 Capital Projects by Department

Priority	Project #	Project Name	2019 Budget	Operating	Reserves	Debenture	Grant Funding	FGT	MSI	Other Grants
1		Administration								
	Z105.63004	Electronic Equipment	30,000	30,000			-			
	Z105.63004	Software Upgrades	5,000	5,000			-			
			35,000	35,000	-	-	-	-	-	-
2		Protective Services								
	RCMP	Building Planning & Design	100,000				100,000		100,000	
			100,000	-	-	-	100,000	-	100,000	-
3		Property Services								
	Z400.61004	52 Ave (50 St - 51 St) Paving	220,000				220,000	220,000		
	NEW	52 Ave (51 St - 54 St) Design	80,000				80,000		80,000	
	Z305.61003	Paving Replacement Program	400,000				400,000		400,000	
	Z305.61002	Concrete Replacement Program	100,000				100,000	100,000		
	Z300.61011	South Industrial Rehab 64 St (39 Ave - 42 Ave)	400,000				400,000	400,000		
	NEW	CCTV Data Collection	62,500	12,500			50,000			50,000
			1,262,500	12,500	-	-	1,250,000	720,000	480,000	50,000
4		Utilities								
	NEW	Reconfigure Aeration System at Lagoon	175,000		175,000		-			
	NEW	Dredging of Lagoon Anaerobic Cells	200,000		200,000		-			
	NEW	Sanitary Trunk Maintenance	150,000		150,000		-			
			525,000	-	525,000	-	-	-	-	-
5		Planning								
		South Ponoka ASP	200,000				200,000			200,000
			200,000	-	-	-	200,000	-	-	200,000
6		Parks & Recreation								
	Z700.61001	Community Wellness Centre (Field House)	100,000		100,000		-			
	Z705.62004	Aquaplex Upgrades	85,000				85,000		85,000	
	Z710.62002	Arena Upgrades	135,000				135,000	135,000		
	Z715.63002	Old Hospital Park	450,000				450,000		350,000	100,000
	NEW	Parks Improvement Program	200,000		200,000		-			
			970,000	-	300,000	-	670,000	135,000	435,000	100,000
		Culture								
	NEW	Museum Sanitary Lift	35,000		35,000		-			
			35,000	-	35,000	-	-	-	-	-
7		Electrical								
	Z450.61004	Electrical Pole Replacement Program	50,000		50,000		-			
	NEW	Primary Loop by Shop	75,000		75,000		-			
	NEW	Load Breaks - Transformers	50,000		50,000		-			
			175,000	-	175,000	-	-	-	-	-
		Total	3,302,500	47,500	1,035,000	-	2,220,000	855,000	1,015,000	350,000



Debt



DEBENTURE DEBT

The Town of Ponoka uses debt sparingly on projects that have a long range impact on the citizens and represents substantial investments in infrastructure. Historically, local improvement projects have been funded through debentures but they are self-sustaining because property owners pay the debt off as they pay their local improvement taxes.

The Municipal Government Act (MGA) allows municipalities to carry a debt load of 1.5 times the revenue of the municipality and the debt servicing limit is calculated at 0.25 time the revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs.

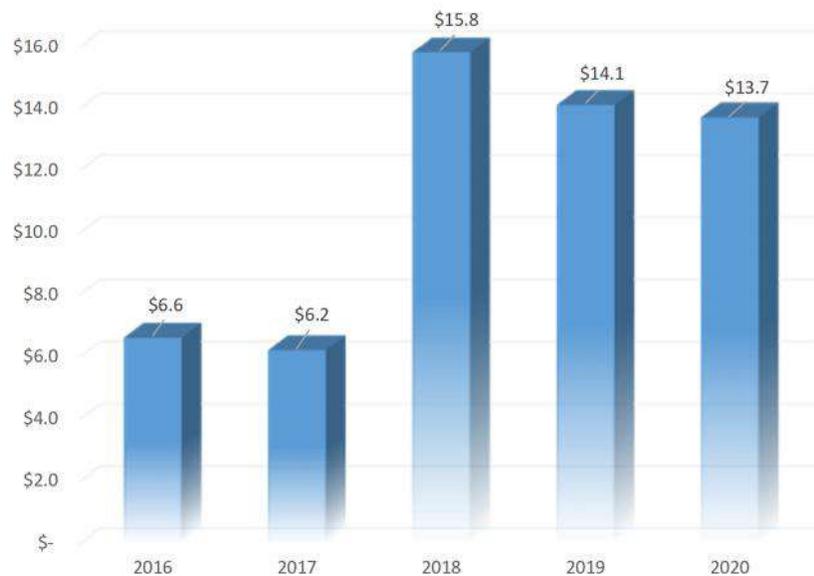
A one-million-dollar debenture funded over 20 years at a current rate of 2.617% would require an annual payment of \$64,540. This payment must be funded from operating revenues.

The current debt level at the end of 2018 is 58% or \$15.795 million out of a total debt available of \$27.153 million. This amount consists of:

)	Self-supporting debentures	\$1.047 million
)	General operating revenue debentures	\$5.806 million
)	Obligation under capital lease	\$8.942 million

By the end of 2019 payments of approximately \$200,000 annually, principal and interest, will be removed.

TOWN OF PONOKA
Outstanding Year End Debenture Debt Principle Amount
To Be Financed by the General Operating Fund - In Millions



Debt

The Town of Ponoka is fiscally responsible and uses debt sparingly:

) Debt is used for projects that have a long-range impact on citizens and represent substantial investments in infrastructure.

Town of Ponoka debt level by the end of 2018: 58% of borrowing capacity used (Includes capital lease for Ponoka Civic Building)

) Town of Ponoka **2018** debt level = **\$15.79** million out of a total debt available of **\$27.15** million.

) The Town's debt level decreases every year (unless new debt is added) as existing debt is paid down, and as Town revenue increases due to continued growth of the community and annual inflation, which in turn increase the Town's borrowing capacity, thus reducing the corresponding debt level percentage.

) The Municipal Government Act (MGA) allows a municipality to borrow **1.5** times its annual revenue.

) Money borrowed for long-term projects is funded through the Operating Budget.

Debt Level Comparison

This chart shows how Ponoka compares to other Towns regarding borrowing and debt limits.

2018 Debt Comparisons					
MUNICIPALITY	Debt Limit	Total Debt	Debt Percentage	Debt Service Limit	Total Debt Service Costs
BASHAW	2,631,765	0	0%	438,628	0
INNISFAIL	31,409,423	201,800	1%	5,234,904	116,640
MILLET	5,671,593	484,366	9%	945,266	61,899
CAMROSE	77,279,871	17,028,791	22%	12,879,978	2,596,688
BLACKFALDS	36,242,423	8,392,794	23%	6,040,404	1,987,962
RIMBEY	8,101,955	2,016,673	25%	1,350,326	429,868
STETTLER	23,476,574	6,004,090	26%	3,912,762	767,059
PENHOLD	11,471,381	3,203,037	28%	1,911,897	358,138
LACOMBE	52,018,817	21,543,370	41%	8,669,803	2,077,541
LEDUC	142,148,337	61,685,928	43%	23,691,390	6,475,559
SYLVAN LAKE	57,428,102	26,382,330	46%	9,571,350	2,294,918
WETASKIWIN	49,757,901	25,780,436	52%	8,292,984	2,704,121
RED DEER	522,994,595	275,214,148	53%	87,165,766	29,724,198
PONOKA	27,153,713	15,795,129	58%	4,525,619	1,464,832
OLDS	35,027,291	24,591,723	70%	5,837,882	1,420,305

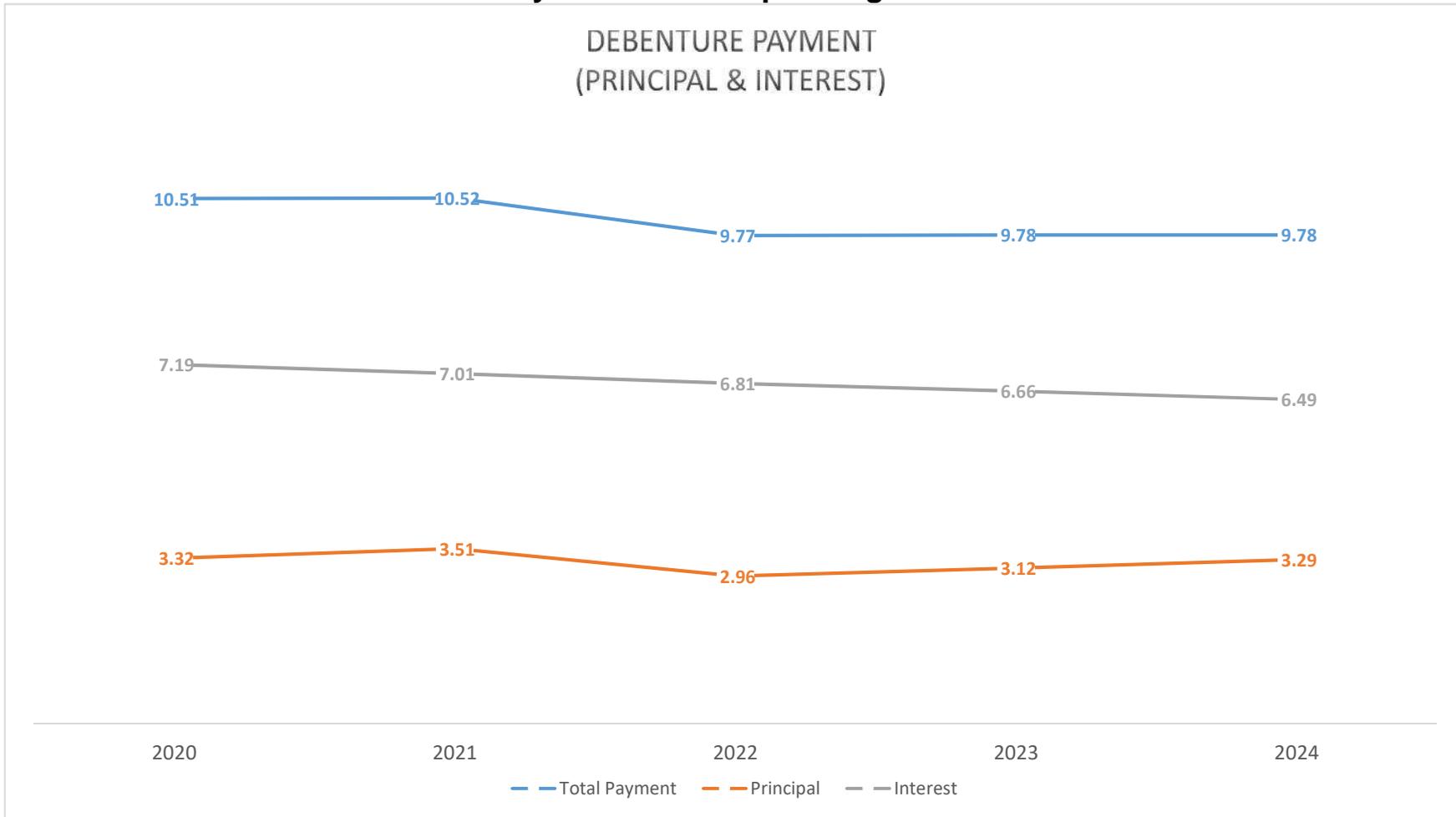
Source: Municipal Affairs

(NOTE: 2018 is the most recent audited limit data available from Municipal Affairs)

DEBENTURE DEBT

Year	Year Complete	Debenture No.	Account No.	Type	Bylaw No.	Interest Rate	Description	Years Left	Balance Dec 31, 2019	Payments Principal	Payments Interest	
SEWER MAINS												
2001	2021	78	1185164	Tax	103-01/104-01	6.50%	Lift A&B Lagoon	2	134,434	65,101	8,738	
2009	2029	4000658	4000658	Local Imp.	255-09	4.92%	38 Street Water & Sewer	10	196,459	16,677	9,454	
									330,893	81,778	18,192	
WATER												
2004	2019	79	3100005	Tax	165-04	4.459%	South West Reservoir	0	-	-	-	
2004	2019	83	3100140	Tax	179-04	4.654%	South West Reservoir Upgrad	0	-	-	-	
2009	2029	4000658	4000658	Local Imp.	255-09	4.92%	38 Street Water and Sewer	10	69,026	5,860	3,322	
									69,026	5,860	3,322	
PAVING & S.C.G.												
2004	2019	79	3100005	Tax	165-04	4.459%	South West Reservoir	0	-	-	-	
2004	2019	81	3100072	Local Imp.	177-04	4.951%	Hwy 53 South Road West of 6	0	-	-	-	
2004	2019	82	3100073	Local Imp.	177-04	4.951%	48 Ave - 38 to 42 Street	0	-	-	-	
2006	2022	4000222	4000222	Local Imp.	211-06	4.402%	45 Avenue	3	95,000	36,764	3,782	
2006	2022	4000223	4000223	Local Imp.	208-06	4.402%	46 Avenue	3	41,129	15,916	1,637	
2007	2022	4000262	4000262	Local Imp.	218-07	4.971%	61 Avenue	3	85,980	33,131	3,867	
2008	2023	4000492	4000492	Local Imp.	241-08	4.610%	65 Avenue	4	11,377	3,068	490	
2008	2024	4000493	4000493	Local Imp.	244-08	4.610%	60 Avenue	5	67,417	18,177	2,901	
2010	2030	4001002	4001002	Tax	276-10	3.845%	57 Ave Rail Way Crossing	11	405,749	30,271	15,312	
2016	2056	4001995	4001995	Tax	357-15	3.510%	North Bridge & Road Re-align	37	4,792,433	66,260	167,638	
2018	2028	4002456	402456	Local Imp.	393-18	2.899%	50th Ave Local Improvement	9	439,135	43,367	12,418	
									5,938,220	246,954	208,045	
OBLIGATION UNDER CAPITAL LEASE												
2018	2043	-	n/a	GOF	n/a	6.070%	Ponoka Civic Centre Capital Lease		8,780,593	161,664	538,336	
									8,780,593	161,664	538,336	
GRAND TOTALS									15,118,732	496,255	767,895	
Unsupported Debentures <i>(includes capital lease)</i>									14,113,210			
Supported Debentures									1,005,523			
									2018	2017		
As per Financial Statements			Total Debt Limit						27,153,713		24,731,915	
			Total Debt						15,975,129		6,880,246	
			Total Debt Servicing Available						11,178,584		17,851,669	
			Debt Servicing Limit						4,525,619		4,121,986	
			Debt Servicing						1,464,832		768,940	
			Amount of Debt Servicing Limit Unused						3,060,787		3,353,046	

TOWN OF PONOKA Scheduled Debenture Payments 2020 to 2024 To Be Financed by the General Operating Fund - In Thousands



2018 Debt Comparisons

MUNICIPALITY	Residential Assessment	Number of Dwelling Units	Debt Limit	Total Debt	% of Total Debt	Debt Service Limit	Total Debt Service Costs
RED DEER	11,978,977,005	42,664	522,994,595	275,214,148	53%	87,165,766	29,724,198
LEDUC	3,902,746,240	13,042	142,148,337	61,685,928	43%	23,691,390	6,475,559
CAMROSE	2,204,871,694	8,446	77,279,871	17,028,791	22%	12,879,978	2,596,688
SYLVAN LAKE	2,124,049,959	6,858	57,428,102	26,382,330	46%	9,571,350	2,294,918
LACOMBE	1,466,485,893	5,357	52,018,817	21,543,370	41%	23,691,390	6,475,559
BLACKFALDS	1,158,862,740	4,337	36,242,423	8,392,794	23%	6,040,404	1,987,962
OLDS	1,105,553,945	4,190	35,027,291	24,591,723	70%	5,837,882	1,420,305
WETASKIWIN	1,052,860,902	6,331	49,757,901	25,780,436	52%	8,292,984	2,704,121
INNISFAIL	839,355,673	3,825	31,409,423	201,800	1%	5,234,904	116,640
ROCKY MOUNTAIN	704,332,237	2,980	29,160,968	5,959,856	20%	4,860,161	1,030,244
PONOKA	679,536,488	3,497	27,153,713	15,795,129	58%	4,525,619	1,464,832
STETTLER	546,830,091	2,433	23,476,574	6,004,090	26%	3,912,762	767,059
PENHOLD	367,753,396	1,496	11,471,381	3,203,037	28%	1,911,897	358,138
RIMBEY	231,484,824	1,222	8,101,955	2,016,673	25%	1,350,326	429,868
MILLET	203,769,508	894	5,671,593	484,366	9%	945,266	61,899
BASHAW	61,404,720	442	7,253,948	990,920	14%	1,208,991	147,131
Average	1,789,304,707	6,751	69,787,306	30,954,712	33%	12,570,067	3,628,445

*Taken from Alberta Municipal Affairs - Financial Information Returns (FIR)

http://www.municipalaffairs.gov.ab.ca/municipal_financial_statistical_data



External Parties



Town of Ponoka
5604 50 ST #200
Ponoka, AB T4J 1G5

October 28, 2019

Attention: Rita Odenbach, Finance Manager

Re: Ponoka Covered Wagon Handicapped Transport Society
2020 -2022 Budget Request

We enclose:

- 1) Copy of Financial Statement 2018
- 2) External Party Form 2020 – 2022 Budget Request

The Society Board has not formally adopted a budget for 2020 but we believe at this time that the Board approved budget for 2020 will not be materially different from the enclosed estimates. We would like you to be aware that the Society received an estate distribution in 2019 that is currently not reflected in the operating budget estimates but has been deferred pending completion of a capital budget (Van replacement).

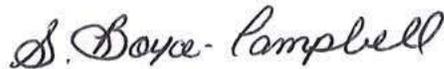
Our request for 2020 funding is \$34,425.

Please call should you have any questions.

Original signed by:



Wes Allan, Financial Controller



Shannon Boyce-Campbell, Executive Director

CC: Sandra Lyon, Board Town Rep

CC: Kevin Ferguson, Past Board Town Rep

**Town of Ponoka
External Party 2020 - 2022 Budget Request**

Group: *Ponoka Covered Wagon Handicapped Transport Society*

	2020 Estimate	2021 Estimate	2022 Budget
Funding Request:	34,425	34,825	28,724
Approved			

Budget

Revenue

County Contribution	34,425	34,825	28,724
Town Contribution	34,425	34,825	28,724
Fees & Service Sales	37,000	37,000	37,000
Other Income	14,441	14,441	27,441
Total Revenue	120,291	121,091	121,889

Expenses

Salaries & Benefits	66,815	67,565	68,315
Administrative	2,810	2,810	2,810
Supplies	300	300	300
Purchased Services	21,050	21,100	21,150
Vehicle Operating Costs	28,065	28,065	28,065
Utilities	1,250	1,250	1,250
Total Expenses	120,290	121,090	121,890

Net (Deficit)/Surplus	1	1	(1)
------------------------------	----------	----------	------------

Statistics

Number of Client Trips	3,700	3,700	3,700
Cost per Trip	33	33	33

Funding Request:	34,425	34,825	28,724
Approved:	-	-	-

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Financial Statements

Year Ended December 31, 2018

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

**Index to Financial Statements
Year Ended December 31, 2018**

	Page
INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT	1
FINANCIAL STATEMENTS	
Statement of Financial Position	2
Statement of Revenues and Expenditures	3
Statement of Changes in Net Assets	4
Statement of Cash Flows	5
Notes to Financial Statements	6 - 10



P.O. Box 4008 Ponoka, Alberta T4J 1R5

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of Ponoka Covered Wagon Handicapped Transport Society

We have reviewed the accompanying financial statements of Ponoka Covered Wagon Handicapped Transport Society which comprise the statement of financial position as at December 31, 2018 and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility for the Financial Statements

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that these financial statements do not present fairly, in all material respects, the financial position of Ponoka Covered Wagon Handicapped Transport Society as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Ponoka, Alberta
May 29, 2019

Rowland Parker & Associates LLP
ROWLAND, PARKER & ASSOCIATES LLP
Chartered Professional Accountants

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Statement of Financial Position

December 31, 2018

	2018	2017
ASSETS		
CURRENT		
Cash	\$ 72,847	\$ 54,625
Short term investments (Note 3)	80,000	80,000
Accounts receivable	68,424	1,964
Interest receivable	2,002	1,775
Goods and services tax recoverable	428	470
Income taxes recoverable	107	66
	<u>223,808</u>	138,900
LONG TERM INVESTMENTS (Note 3)	120,640	120,000
CAPITAL ASSETS (Note 4)	102,756	118,565
PATRONAGE EQUITY	5,009	4,918
	<u>\$ 452,213</u>	<u>\$ 382,383</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	\$ 3,550	\$ 3,000
Deferred revenue	68,855	-
	<u>72,405</u>	3,000
DEFERRED CAPITAL CONTRIBUTIONS (Note 5)	102,756	118,565
	<u>175,161</u>	121,565
NET ASSETS		
Unrestricted net assets	231,629	215,395
Donation fund (Note 8)	45,423	45,423
	<u>277,052</u>	260,818
	<u>\$ 452,213</u>	<u>\$ 382,383</u>

ON BEHALF OF THE BOARD

_____ Director

_____ Director

See notes to financial statements

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Statement of Revenues and Expenditures

Year Ended December 31, 2018

	2018	2017
REVENUES		
Operating grants	\$ 77,552	\$ 34,000
User fees	34,350	37,283
Fundraising and contributions	20,875	26,355
Capital contributions <i>(Note 5)</i>	15,809	15,809
Interest	3,256	3,113
Patronage dividend	815	538
	<u>152,657</u>	<u>117,098</u>
EXPENSES		
Wages and benefits	71,297	73,156
Vehicle	25,731	26,426
Office	18,542	13,513
Amortization	15,809	15,809
Professional fees	3,098	3,483
Insurance	1,022	1,124
Telephone	870	1,001
Bad debts	54	-
	<u>136,423</u>	<u>134,512</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	<u>\$ 16,234</u>	<u>\$ (17,414)</u>

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Statement of Changes in Net Assets

Year Ended December 31, 2018

	Unrestricted Net Assets	Donation Fund	2018	2017
NET ASSETS - BEGINNING OF YEAR	\$ 215,395	\$ 45,423	\$ 260,818	\$ 278,232
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	16,234	-	16,234	(17,414)
NET ASSETS - END OF YEAR	\$ 231,629	\$ 45,423	\$ 277,052	\$ 260,818

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Statement of Cash Flows

Year Ended December 31, 2018

	2018	2017
OPERATING ACTIVITIES		
Cash receipts from customers	\$ 36,691	\$ 36,276
Operating grants	77,552	34,000
Fundraising and contributions	20,875	26,355
Cash paid to suppliers and employees	(120,008)	(117,947)
Interest received	3,029	3,829
Income taxes recovered (paid)	(42)	29
Dividend income	815	538
Goods and services tax	41	20
	<u>18,953</u>	<u>(16,900)</u>
Cash flow from (used by) operating activities		
INVESTING ACTIVITIES		
Term investments	(640)	(14,531)
Patronage equity	(91)	104
	<u>(731)</u>	<u>(14,427)</u>
Cash flow used by investing activities		
INCREASE (DECREASE) IN CASH FLOW	18,222	(31,327)
Cash - beginning of year	<u>54,625</u>	<u>85,952</u>
CASH - END OF YEAR	\$ 72,847	\$ 54,625

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

The Ponoka Covered Wagon Handicapped Transport Society is incorporated under the Societies Act and delivers transportation services to handicapped persons in Ponoka and surrounding area. The society is exempt from income tax under the Income Tax Act.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Cash and cash equivalents

Cash and cash equivalents includes cash and term investments that mature within 90 days of the fiscal year end or are redeemable.

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives on a straight-line basis at the following rates:

Buildings	10%
Equipment	10%
Automotive	10%

The society regularly reviews its capital assets to eliminate obsolete items. Government grants are treated as a reduction of capital assets cost.

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Impairment of long lived assets

The society tests for impairment whenever events or changes in circumstances indicate that the carrying amount of the assets may not be recoverable. Recoverability is assessed by comparing the carrying amount to the projected future net cash flows the long-lived assets are expected to generate through their direct use and eventual disposition. When a test for impairment indicates that the carrying amount of an asset is not recoverable, an impairment loss is recognized to the extent the carrying value exceeds its fair value.

Revenue recognition

The society follows the deferral method of accounting for grants and contributions. Unrestricted contributions are recognized as income when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Fundraising revenues are recognized in the fiscal year in which the fundraising projects are carried out. Revenue from user fees is recognized when the services is delivered.

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Donated services

A substantial number of unpaid volunteers make significant contributions of their time in developing and delivering the society's programs. The value of this contributed time is not reflected in the financial statements since the objective measurement or valuation is indeterminable. Donated goods are recorded at their fair market value at the time of the donation.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Significant areas requiring the use of estimates include: estimated useful lives of capital assets and impairment of long-lived assets. Actual results could differ from management's best estimates as additional information becomes available in the future.

2. FINANCIAL INSTRUMENTS

(a) Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The society is exposed to credit risk from its customers. In order to reduce its credit risk, the society only extends credit to reputable customers. The society has a significant number of customers which minimizes concentration of credit risk.

(b) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the society manages exposure through its normal operating and financing activities. The society is exposed to interest rate risk primarily through its fixed interest rate term deposits.

Unless otherwise noted, it is management's opinion that the society is not exposed to significant risks arising from these financial instruments.

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

**Notes to Financial Statements
Year Ended December 31, 2018**

(Unaudited)

3. TERM INVESTMENTS

	<u>2018</u>	<u>2017</u>
Short Term		
Non-redeemable GIC bearing interest at 1.20% maturing April 2019	\$ 40,000	\$ -
Non-redeemable GIC bearing interest at 1.50% maturing October 2019	40,000	-
Term investment matured during the year	-	40,000
Term investment matured during the year	-	40,000
	<u>\$ 80,000</u>	<u>\$ 80,000</u>
Long Term		
Non-redeemable GIC bearing interest at 1.60% maturing April 2020	\$ 40,640	\$ 40,000
Non-redeemable GIC bearing interest at 2.71% maturing November 2020	40,000	-
Non-redeemable GIC bearing interest at 2.63% maturing April 2021	40,000	-
Term investment matured during the year	-	40,000
Term investment matured during the year	-	40,000
	<u>\$ 120,640</u>	<u>\$ 120,000</u>

4. CAPITAL ASSETS

	Cost	Accumulated amortization	2018 Net book value	2017 Net book value
Automotive	\$ 158,087	\$ 55,331	\$ 102,756	\$ 118,565
Buildings	10,942	10,942	-	-
Equipment	3,300	3,300	-	-
	<u>\$ 172,329</u>	<u>\$ 69,573</u>	<u>\$ 102,756</u>	<u>\$ 118,565</u>

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

5. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions have been recognized as follows:

	Balance beginning of year	Less: Revenue recognized	Balance en of year
2015 van fundraising	\$ 62,315	\$ 8,309	\$ 54,006
2015 van grant	56,250	7,500	48,750
	<u>\$ 118,565</u>	<u>\$ 15,809</u>	<u>\$ 102,756</u>

In 2015 two vans were purchased with a government grant and fundraising proceeds. The grant and fundraising funds have been recorded as deferred capital contributions. The contributions are being amortized on the same basis as the associated capital assets (vans) - ten years straight-line with half recognized in the year of purchase.

6. RELATED PARTY TRANSACTIONS

The following is a summary of the society's related party transactions:

	2018	2017
Ponoka Family & Community Support Services Association <i>(A society sharing a common board of directors)</i>		
Donation revenue	\$ 10,000	\$ 10,000
Administration fee	17,850	12,240

These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

PONOKA COVERED WAGON HANDICAPPED TRANSPORT SOCIETY

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

7. RELATED ENTITIES

Ponoka Family & Community Support Services Association (FCSS) and Ponoka Covered Wagon Handicapped Transport Society are under common control by virtue of a common Board of Directors and a shared Executive Director. FCSS is a registered charity incorporated under the Societies Act of Alberta, which provides in home support and social needs programs in Ponoka and the the surrounding area. As a registered charity, it is exempt from taxation under the Income Tax Act.

	<u>2018</u>	<u>2017</u>
Financial Position		
Total assets	\$ <u>1,111,943</u>	\$ <u>1,143,037</u>
Total liabilities	<u>124,550</u>	127,903
Total net assets	<u>987,393</u>	1,015,134
	<u>1,111,943</u>	1,327,706
Results of Operations		
Total revenues	<u>1,475,809</u>	1,372,562
Total expenses	<u>1,503,551</u>	1,484,482
Deficiency of revenues over expenses	<u>(27,742)</u>	(30,526)
Cash Flows		
Cash flows from operations	<u>(35,897)</u>	(164,257)
Cash flows from investing activities	-	(8,166)
Cash flows from financing activities	-	-
Increase (decrease) in cash flows	<u>(35,897)</u>	(172,423)

8. DONATION FUND

The donation fund was created by a board resolution requiring that all donations received up until December 31, 2004 be set aside for future capital acquisitions. Donations received in 2005 and subsequent years are to be used to offset operating costs in the operating fund unless donor specifically donates funds for van purchases. In the current year the board did not designate any donations towards a specific purchase.

Town of Ponoka

October 31, 2019

5604 50 ST #200

Ponoka, AB T4J 1G5

Attention: Rita Odenbach, Finance Manager

Re: Ponoka Family and Community Services
2020 -2022 Budget Request

We enclose:

- 1) Copy of Financial Statement 2018
- 2) External Party Form 2020 – 2022 Town Budget Request Form

FCSS Edmonton has indicated to us that funding for 2020, 2021 and 2022 will remain at 2019 level. Expenditure categories are estimates only and will likely change when the final budget is approved but the overall total will remain at \$401,088 given the Boards usual desire to adopt a balanced budget.

We have indicated a funding request of \$40,109 for 2020.

Please call should you have any questions.

Original signed by:



Wes Allan, Financial Controller



Shannon Boyce-Campbell, Executive Director

CC: Sandra Lyon, Board Town Rep

CC: Kevin Ferguson, Past Board Town Rep

Town of Ponoka
External Party 2020 - 2022 Budget Request

Group: Ponoka Family and Community Support Services

	2020 Estimate	2021 Estimate	2022 Estimate
Funding Request:	40,109	40,109	40,109
Budget			
Revenue			
Grants	320,870	320,870	320,870
Town of Ponoka Funding	40,109	40,109	40,109
County of Ponoka Funding	40,109	40,109	40,109
Total Revenue	401,088	401,088	401,088
Expenses			
Administration	176,049	176,049	176,049
Home Support	79,051	79,051	79,051
Volunteer	14,423	14,423	14,423
Meals on Wheels	12,002	12,002	12,002
Lifeline	19,462	19,462	19,462
Family Counselling	39,800	39,800	39,800
Big Brother/Big Sisters	25,400	25,400	25,400
Ponoka Youth Centre	30,000	30,000	30,000
Community Development-internal	4,901	4,901	4,901
Total Expenses	401,088	401,088	401,088
Net (Deficit)/Surplus	-	-	-

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Financial Statements

Year Ended December 31, 2018

(Unaudited)

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Index to Financial Statements

Year Ended December 31, 2018

(Unaudited)

	Page
INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT	1
FINANCIAL STATEMENTS	
Statement of Financial Position	2
Statement of Revenues and Expenditures	3
Statement of Changes in Net Assets	4
Statement of Cash Flows	5
Notes to Financial Statements	6 - 12
Schedule of FCSS Eligible Programs <i>(Schedule 1)</i>	13
Schedule of Non-Eligible FCSS Programs <i>(Schedule 2)</i>	14



Rowland, Parker
& Associates LLP
CHARTERED PROFESSIONAL
ACCOUNTANTS

P.O. Box 4008 Ponoka, Alberta T4J 1R5

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of Ponoka Family & Community Support Services Association

We have reviewed the accompanying financial statements of Ponoka Family & Community Support Services Association which comprise the statement of financial position as at December 31, 2018 and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility for the Financial Statements

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that these financial statements do not present fairly, in all material respects, the financial position of Ponoka Family & Community Support Services Association as at December 31, 2018, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Ponoka, Alberta
June 17, 2019

Rowland Parker & Associates LLP
ROWLAND, PARKER & ASSOCIATES LLP
Chartered Professional Accountants

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION
Statement of Financial Position
December 31, 2018
(Unaudited)

	2018	2017
ASSETS		
CURRENT		
Cash (Notes 3, 6)	\$ 928,771	\$ 964,668
Accounts receivable	94,372	76,839
Prepaid expenses	4,462	5,430
	1,027,605	1,046,937
LONG TERM INVESTMENTS (Note 3)	50,000	50,000
CAPITAL ASSETS (Note 4)	34,338	46,099
	\$ 1,111,943	\$ 1,143,036
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable	\$ 20,502	\$ 44,306
Wages payable	58,452	52,216
Deferred revenue (Note 5)	12,273	1,068
Funds held in trust (Note 6)	33,324	30,312
	124,551	127,902
LEASE COMMITMENTS (Note 7)		
NET ASSETS		
Unrestricted	916,014	932,868
Internally restricted (Note 8)	37,040	36,166
Invested in capital assets	34,338	46,100
	987,392	1,015,134
	\$ 1,111,943	\$ 1,143,036

ON BEHALF OF THE BOARD

_____ Director
 _____ Director

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Statement of Revenues and Expenditures

Year Ended December 31, 2018

(Unaudited)

	FCSS Eligible Activities 2018	Non Eligible Activities 2018	Total 2018	Total 2017
REVENUES				
Fees for services	\$ 78,674	\$ 964,464	\$ 1,043,138	\$ 873,335
FCSS Funding (Note 9)	391,281	-	391,281	447,534
Other income	7,019	14,731	21,750	41,912
Rental revenue	2,300	2,300	4,600	-
Donations and fundraising	-	3,304	3,304	1,899
	<u>479,274</u>	<u>984,799</u>	<u>1,464,073</u>	<u>1,364,680</u>
EXPENSES				
Salaries and wages	222,308	663,414	885,722	828,776
Community development (Note 10)	12,048	129,914	141,962	197,268
Services contracted	97,814	15,115	112,929	108,781
Employee benefits	24,584	75,687	100,271	88,513
Youth and children (Note 10)	55,400	-	55,400	55,615
Mileage and travel	5,034	49,127	54,161	47,053
Conference and education	11,519	13,097	24,616	25,766
Office supplies	5,432	18,137	23,569	19,753
Rent	10,455	10,455	20,910	14,966
Maintenance	6,711	9,361	16,072	27,318
Advertising	5,334	9,000	14,334	19,799
Amortization	8,992	2,769	11,761	12,716
Utilities and security	5,441	5,441	10,882	9,204
Telephone	2,964	5,528	8,492	8,368
Equipment and supplies	8,123	-	8,123	6,727
Professional fees	3,721	3,721	7,442	6,038
Donation fund distributions	-	2,430	2,430	2,985
Dues	1,360	958	2,318	2,379
Insurance	655	655	1,310	1,420
Bank charges	203	476	679	570
Volunteer recognition	168	-	168	467
	<u>488,266</u>	<u>1,015,285</u>	<u>1,503,551</u>	<u>1,484,482</u>
DEFICIENCY OF REVENUES OVER EXPENSES FROM OPERATIONS	(8,992)	(30,486)	(39,478)	(119,802)
OTHER INCOME				
Interest income	-	11,736	11,736	7,882
DEFICIENCY OF REVENUES OVER EXPENSES	\$ (8,992)	\$ (18,750)	\$ (27,742)	\$ (111,920)

See notes to financial statements

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION
Statement of Changes in Net Assets
Year Ended December 31, 2018
(Unaudited)

	Unrestricted	Internally Restricted	Invested in Capital Assets	2018	2017
NET ASSETS - BEGINNING OF YEAR	\$ 932,868	\$ 36,166	\$ 46,100	\$ 1,015,134	\$ 1,127,054
Deficiency of revenues over expenses	(16,854)	874	(11,762)	(27,742)	(111,920)
NET ASSETS - END OF YEAR	\$ 916,014	\$ 37,040	\$ 34,338	\$ 987,392	\$ 1,015,134

See notes to financial statements

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Statement of Cash Flows

Year Ended December 31, 2018

(Unaudited)

	<u>2018</u>	<u>2017</u>
OPERATING ACTIVITIES		
Deficiency of revenues over expenses	\$ (27,742)	\$ (111,920)
Items not affecting cash:		
Amortization of capital assets	11,761	12,716
Donation in kind revenue	-	(5,316)
	<u>(15,981)</u>	<u>(104,520)</u>
Changes in non-cash working capital:		
Accounts receivable	(17,533)	11,857
Accounts payable	(23,804)	18,543
Deferred revenue	11,205	(89,020)
Prepaid expenses	968	1,156
Wages payable	6,236	7,817
Funds held in trust	3,012	(10,090)
	<u>(19,916)</u>	<u>(59,737)</u>
Cash flow used by operating activities	<u>(35,897)</u>	<u>(164,257)</u>
INVESTING ACTIVITY		
Purchase of capital assets	-	(8,166)
Cash flow from (used by) investing activity	<u>-</u>	<u>(8,166)</u>
DECREASE IN CASH FLOW	(35,897)	(172,423)
Cash - beginning of year	<u>964,668</u>	<u>1,137,091</u>
CASH - END OF YEAR	\$ 928,771	\$ 964,668

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

Ponoka Family and Community Support Services Association is a provincial/municipal sponsored organization which delivers in-home support and social needs programs in Ponoka and the surrounding area. The programs are fully funded by the participating bodies and the Provincial Family and Community Support Services program regulations set out the program funding. In addition the organization provides home care programs in the Town of Ponoka as a subcontractor for Alberta Health Services. The Association is a non-profit society incorporated under the Societies Act of Alberta and is exempt from income tax under the Income Tax Act.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Cash equivalents

Cash and cash equivalents include cash in banks, cheques issued in excess of bank balances, and redeemable term deposits or term deposits with a maturity date in the next fiscal period.

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Capital assets are amortized over their estimated useful lives on a straight-line basis at the following rates and methods:

Homemaker equipment	20%	straight-line method
Meals on Wheels equipment	20%	straight-line method
Lifeline units	12.5%	straight-line method
Computer equipment	25%	straight-line method
Computer software	25%	straight-line method
Homecare equipment	10%	straight-line method
Office fixtures and equipment	10%	straight-line method
Leasehold improvements	20%	straight-line method

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Revenue recognition

Ponoka Family & Community Support Services Association follows the deferral method of accounting for grants and contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Administrative costs allocation

Administrative overhead costs are allocated between FCSS Eligible and Non Eligible activities based on specific methodology (%) as determined by the Board. Administrative overhead costs that benefit only Eligible or only Non Eligible are allocated 100% to Eligible or Non Eligible. Overhead related to occupancy are allocated to Eligible and Non Eligible at 50% each based on an estimate of the foot print used as a percentage of total occupied square footage. Other overhead costs are allocated to Eligible (30%) and Non Eligible (70%) based on payroll costs as a percentage of total payroll costs.

Donated services

A substantial number of unpaid volunteers make significant contributions of their time in developing and delivering the association's programs. The value of this contributed time is not reflected in the financial statements since the objective measurement or valuation is indeterminable.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Association's risk exposure and concentration as of December 31, 2018.

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk from customers. In order to reduce its credit risk, the Association reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Association has a significant number of customers which minimizes concentration of credit risk.

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association's ability to meet obligations depends on the continued receipt of grant funding.

(continues)

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

2. FINANCIAL INSTRUMENTS *(continued)*

(c) Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Association manages exposure through its normal operating and financing activities. The Association is exposed to interest rate risk primarily through its interest bearing investments.

Unless otherwise noted, it is management's opinion that the Association is not exposed to significant other price risks arising from these financial instruments.

3. TERM DEPOSITS

Included in cash are the two non-redeemable GICs maturing in the next fiscal year. The other two non-redeemable GIC's maturing beyond one year in the future are classified as long term investments

	Purchase date	Maturity date	Interest rate %	2018	2017
Non redeemable GIC	May 8, 2017	May 8, 2019	1.5	\$ 25,375	\$ 25,000
Non redeemable GIC	November 7, 2017	November 7, 2019	2.00	25,000	25,000
Non redeemable GIC	May 7, 2018	May 7, 2020	2.70	25,000	25,500
Non redeemable GIC	November 26, 2018	November 26, 2020	2.71	25,000	25,000
				\$ 100,375	\$ 100,500

4. CAPITAL ASSETS

	Cost	Accumulated amortization	2018 Net book value	2017 Net book value
Lifeline units	\$ 124,750	\$ 122,253	\$ 2,497	\$ 5,411
Office fixtures and equipment	110,818	93,571	17,247	21,483
Computer equipment	48,114	45,350	2,764	4,606
Leasehold improvements	33,588	33,588	-	-
Homemaker equipment	7,742	7,742	-	-
Homecare equipment	14,419	5,065	9,354	10,796
Homecare Computer	5,308	2,832	2,476	3,803
Meals on Wheels equipment	860	860	-	-
	\$ 345,599	\$ 311,261	\$ 34,338	\$ 46,099

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

5. DEFERRED REVENUE

	Balance Beginning of Year	Add: Amounts Received	Less: Recognized as Revenue	Balance End of Year
Tools for School	\$ 208	\$ 2,253	\$ 605	\$ 1,856
Community Development	860	610	860	610
Grant Revenue	-	401,088	391,281	9,807
	<u>\$ 1,068</u>	<u>\$ 403,951</u>	<u>\$ 392,746</u>	<u>\$ 12,273</u>

Contributions related to the Tools for Schools program are recognized when the program expense is incurred. Contributions related to Community Development were due to a raffle done to raise money to be used for general public resource materials. As this amount is below \$10,000 there is no reporting necessary to the AGLC.

The deferred grant revenue is FCSS grant money that received approval from the province to be carried over into the 2019 year.

6. FUNDS HELD IN TRUST

	Balance Beginning of Year	Add Contributions	Less Expenditures	Balance End of Year
Cancer Fund	\$ 23,752	\$ 13,140	\$ 11,647	\$ 25,245
MS Fund	400	250	-	650
Diabetes Fund	513	250	500	263
Elof & Thea Nelson Fund	5,647	1,519	-	7,166
	<u>\$ 30,312</u>	<u>\$ 15,159</u>	<u>\$ 12,147</u>	<u>\$ 33,324</u>

Individual donations are received by the Association related to the Cancer, MS and Diabetes funds. The funds were originally started by other community organizations and turned over to the Association to be held in trust. The funds are to be distributed at the discretion of a committee, to citizens of the Ponoka area affected by cancer, MS or diabetes. Ponoka FCSS holds these funds in trust for the committees. No amounts related to the contributions to or expenditures from these trust funds is recognized in the Statement of Revenue or Expenditure of Ponoka FCSS.

The Elof & Thea Nelson Fund is to be distributed to provide support and/or services to sustain elderly or palliative individuals in their home who have been verified as needing financial support.

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

7. LEASE COMMITMENTS

The Association has a long term lease with respect to its premises. The five year lease terminates on October 31, 2022 and provides for payment of utilities, property taxes and maintenance costs. Future minimum lease payments as at December 31, 2018, are as follows:

2019	\$	15,600
2020		15,600
2021		15,600
2022		<u>13,000</u>
	\$	<u>59,800</u>

8. INTERNALLY RESTRICTED FUNDS

	Opening Balance	Additions	Reductions	Closing Balance
Donation Fund	\$ 36,166	\$ 3,304	\$ 2,430	\$ 37,040

Each year the private donations received by the Ponoka Family and Community Support Services Association are accounted for as internally restricted contributions in order to provide funding for costs which are not covered by the participating governments, to purchase stipulated capital items or for other purposes which may be approved by the Board of Directors.

9. PROVINCIAL AND MUNICIPAL CONTRIBUTIONS

	2018	2017
Town of Ponoka operating grant	\$ 40,109	\$ 40,109
Ponoka County operating grant	40,109	40,109
Provincial operating grant	<u>320,870</u>	<u>347,609</u>
Subtotal	401,088	427,827
Current year surplus deferred	(9,807)	-
Prior year deferred revenue recognized	-	19,707
	<u>\$ 391,281</u>	<u>\$ 427,827</u>

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

10. PROGRAMMING EXPENSES

	<u>2018</u>	<u>2017</u>
Community Development - FCSS eligible		
Community garden	\$ 3,325	\$ 1,190
Internal programs	<u>8,723</u>	<u>73,293</u>
	<u>\$ 12,048</u>	<u>\$ 74,483</u>
 Community Development - Non - FCSS eligible		
Community contributions (non-FCSS eligible)	<u>\$ 129,914</u>	<u>\$ 116,665</u>
 Youth and Children		
Big Brothers & Big Sisters	\$ 25,400	\$ 25,615
Youth Centre	<u>30,000</u>	<u>30,000</u>
	<u>\$ 55,400</u>	<u>\$ 55,615</u>

11. RELATED ENTITIES

During 2016 Ponoka Family & Community Support Services Association (FCSS) agreed to assume oversight; governance and operations for the Ponoka Covered Wagon Handicapped Transport Society (Covered Wagon). Covered Wagon maintains assets, liabilities, net assets and operations separate from FCSS, Therefore the organizations are under common control by virtue of a common Board of Directors and a shared Executive Director.

FCSS is a registered charity incorporated under the Societies Act of Alberta, which provides in home support and social needs programs in Ponoka and the the surrounding area. As a registered charity, it is exempt from taxation under the Income Tax Act.

Covered Wagon is a registered charity incorporated under the Societies Act of Alberta, which provides transportation services for the disabled in Ponoka and the the surrounding area. As a registered charity, it is exempt from taxation under the Income Tax Act.

There are no related party transactions between the organizations.

Neither FCSS or Covered Wagon have issued consolidated financial statements. Unconsolidated financial summaries of Covered Wagon as at December 31 for the years then ended are as follows:

	<u>2018</u>	<u>2017</u>
Financial Position		
Total assets	\$ 452,213	\$ 382,383
Total liabilities	175,161	121,565
Total net assets	<u>277,052</u>	<u>260,818</u>
	<u>452,213</u>	<u>382,383</u>

(continues)

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Notes to Financial Statements

Year Ended December 31, 2018

(Unaudited)

11. RELATED ENTITIES (continued)

Results of Operations

Total revenues	152,657	117,098
Total expenses	<u>(136,423)</u>	<u>(134,512)</u>
Excess (deficiency) of revenues over expenses	<u>16,234</u>	<u>(17,414)</u>

Cash Flows

Cash flows from operations	18,953	(16,900)
Cash flows from investing activities	(731)	(14,427)
Cash flows from financing activities	<u>-</u>	<u>-</u>
Increase (decrease) in cash flows	<u>18,222</u>	<u>(31,327)</u>

12. BUDGET FIGURES

Budget figures were unaudited and are presented as supplementary information only.

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Schedule of FCSS Eligible Programs

(Schedule 1)

Year Ended December 31, 2018

(Unaudited)

	Budget 2018	2018	2017
Revenue			
FCSS Funding (Note 9)	\$ 401,088	\$ 391,281	\$ 447,534
Fees for services	71,340	78,674	68,144
Other income	-	7,019	17,822
Rental revenue	-	2,300	-
	<u>472,428</u>	<u>479,274</u>	<u>533,500</u>
Expenditures			
Salaries and wages	230,165	222,308	214,619
Services contracted	93,100	97,814	90,980
Youth and children (Note 10)	55,400	55,400	55,615
Employee benefits	25,040	24,584	21,587
Community development (Note 10)	8,303	12,048	74,483
Conference and education	14,287	11,519	13,856
Rent	10,455	10,455	7,483
Amortization	-	8,992	10,284
Equipment and supplies	7,400	8,123	6,727
Maintenance	2,400	6,711	9,943
Utilities and security	5,900	5,441	4,602
Office supplies	5,340	5,432	4,722
Advertising	8,910	5,334	9,514
Mileage and travel	5,800	5,034	5,517
Professional fees	3,750	3,721	3,019
Telephone	2,750	2,964	3,607
Dues	1,420	1,360	1,421
Insurance	655	655	710
Bank charges	240	204	171
Volunteer recognition	1,100	168	467
	<u>482,415</u>	<u>488,267</u>	<u>539,327</u>
Deficiency of revenue over expenses	<u>\$ (9,987)</u>	<u>\$ (8,993)</u>	<u>\$ (5,827)</u>

PONOKA FAMILY & COMMUNITY SUPPORT SERVICES ASSOCIATION

Schedule of Non-Eligible FCSS Programs

(Schedule 2)

Year Ended December 31, 2018

(Unaudited)

	Budget	2018	2017
Revenue			
Fees for services	\$ 811,960	\$ 964,464	\$ 805,191
Other income	-	14,731	24,090
Interest income	7,400	11,736	7,882
Donations and fundraising	-	3,304	1,899
Rental revenue	-	2,300	-
	<u>819,360</u>	<u>996,535</u>	<u>839,062</u>
Expenditures			
Salaries and wages	624,990	663,414	614,157
Community development	117,001	129,914	122,785
Employee benefits	77,400	75,687	66,926
Mileage and travel	41,600	49,127	41,536
Office supplies	14,860	18,137	15,031
Services contracted	18,100	15,115	17,801
Conference and education	14,463	13,097	11,910
Rent	10,455	10,455	7,483
Maintenance	10,100	9,361	17,375
Advertising	10,990	9,000	10,285
Telephone	5,350	5,528	4,761
Utilities and security	5,900	5,441	4,602
Professional fees	3,750	3,721	3,019
Amortization	-	2,769	2,432
Donation fund distributions	-	2,430	2,985
Dues	1,000	958	958
Insurance	655	654	710
Bank charges	560	477	398
Capital expenditures	-	-	2
	<u>957,174</u>	<u>1,015,285</u>	<u>945,156</u>
Excess of revenue over expenses	\$ (137,814)	\$ (18,750)	\$ (106,094)

Ponoka Jubilee Library - Budget 2019 - Approved March 21, 2019

Ponoka Jubilee Library - Budget 2020

Income	
44900 - Miscellaneous Recovery	2500.00
45340 - Fines	1500.00
45510 - Interest	100.00
45512 - Interest GIC	
45901 - Programming Revenue (exams)	2500.00
45906 - Photocopies & Faxes	5000.00
45910 - Donations	2500.00
47410 - Town Operations Grant	96660.00
47500 - County Operations Grant	60000.00
48412 - Summer Works Grant	0.00
48430 - Municipal Affairs Grant	37590.00
48490 - Rural Services Grant	24500.00
48491 - EMap Grants	0.00
48495 - Other Grants	4400.00
49400 - Transfer to/from Reserve	24350.00
TOTAL:	261600.00

Income		
44900 - Miscellaneous Recovery	2500.00	
45340 - Fines	1500.00	
45510 - Interest	100.00	
45512 - Interest GIC		
45901 - Programming Revenue (exams)	1500.00	Variance: -1000
45906 - Photocopies & Faxes	5000.00	
45910 - Donations	2500.00	
47410 - Town Operations Grant	96660.00	
47500 - County Operations Grant	60000.00	
48412 - Summer Works Grant	5000.00	
48430 - Municipal Affairs Grant	37590.00	
48490 - Rural Services Grant	24500.00	
48491 - EMap Grants	0.00	
48495 - Other Grants	2400.00	Variance: -2000
49400 - Transfer to/from Reserve	30000.00	Variance: +5650
TOTAL:	269250.00	

Expense	
51110 - Salaries Permanent	65000.00
51140 - Salaries Permanent Part Time	130000.00
51310 - Perm Employee Pension Plan	1500.00
51320 - Canada Pension Plan	7000.00
51330 - Employment Insurance	4000.00
51360 - Workers Compensation Board	900.00
51350 - Health Insurance Plan	0.00
51480 - Staff Training	1000.00
62130 - Staff Travel & Sustenance	1500.00
62140 - Membership fees	500.00
62160 - Postage	200.00
62170 - Telephone / Internet	2400.00
62210 - Advertising	500.00
62310 - Accountant fees	2000.00
62320 - Bookkeeping fees	1800.00
62330 - Direct Deposit Bank Fees	600.00
62340 - Fines & Penalty	300.00
62380 - Security Costs	0.00
62450 - Recycling	0.00
62459 - Office Equipment	800.00
62620 - Repair & Maintenance Building	10500.00
62630 - Copier / Lease Costs	4500.00
62740 - Insurance	1900.00
75110 - Operating and Office Supplies	6000.00
75191 - Staff Appreciation	500.00
75810 - Book Purchases	5000.00
75820 - Periodicals	2500.00
75840 - Program Costs	9000.00
75850 - EMap Purchases	0.00
87557 - Fines Dist. Billing	200.00
96300 - Capital Purchases	1500.00
90000 - Gst Expense (50%)	
Total Expense	261600.00
Net Income	261600.00

Expense		
51110 - Salaries Permanent	67250.00	Variance: +2250
51140 - Salaries Permanent Part Time	139000.00	Variance: +9000
51310 - Perm Employee Pension Plan	1500.00	
51320 - Canada Pension Plan	7000.00	
51330 - Employment Insurance	4000.00	
51360 - Workers Compensation Board	900.00	
51350 - Health Insurance Plan	0.00	
51480 - Staff Training	3500.00	Variance: +3500
62130 - Staff Travel & Sustenance	3100.00	Variance: +1600
62140 - Membership fees	500.00	
62160 - Postage	200.00	
62170 - Telephone / Internet	2400.00	
62210 - Advertising	500.00	
62310 - Accountant fees	2200.00	Variance: +200
62320 - Bookkeeping fees	1800.00	
62330 - Direct Deposit Bank Fees	600.00	
62340 - Fines & Penalty	300.00	
62380 - Security Costs	0.00	
62450 - Recycling	0.00	
62459 - Office Equipment	800.00	
62620 - Repair & Maintenance Building	1000.00	Variance: -9500
62630 - Copier / Lease Costs	4500.00	
62740 - Insurance	2000.00	
75110 - Operating and Office Supplies	6000.00	
75191 - Staff Appreciation	1000.00	Variance: +500
75810 - Book Purchases	5000.00	
75820 - Periodicals	2500.00	
75840 - Program Costs	10000.00	Variance +1000
75850 - EMap Purchases	0.00	
87557 - Fines Dist. Billing	200.00	
96300 - Capital Purchases	1500.00	
90000 - Gst Expense (50%)		
Total Expense	269250.00	
Net Income	269250.00	

THE NEW PONOKA JUBILEE LIBRARY.

Presented to Town of Ponoka Council



COMMUNITY IMPACT:

The original goal for the new library building was to provide Ponoka and Ponoka County residents with a community hub where everyone could come and feel welcome. To achieve this, the library created a larger children's area, a new teen section, specific-use computers for adults, teens, and children, study sections for students, and soft seating areas for comfortable reading and conversation. We believe we have achieved our goal!



There are no particular success stories that stand out to define the new building. Instead, every day has brought another adult who is delighted with the new space, another child who shows us her/his coloring page from the kid's tables, another family loading up on books and movies for the week, another youth hanging out at the teen computers, another patron coming in for the first time and asking to join.

Word of mouth has brought in so many people who haven't set foot in a library for years. And they're always impressed with what they see. One of the most common comments by these new patrons is that they didn't know a library could be so alive and offer so many different services. So many times, after coming in once, we see these folk return again and again to continue using the facility.



COMMUNITY MEMBERS SAY...

"THE TEEN AREA IS AN AWESOME PLACE TO HANG OUT AND DO OUR STUFF WITHOUT ALL THE LITTLE KIDS AROUND. AND THE GRAPHIC NOVELS ARE RIGHT THERE SO WE DON'T HAVE TO GO ANYWHERE."

"THE PS4 IS COOL AND WE CAN PLAY GAMES ANY TIME."

"THE SENIORS' TEA IS A DELIGHT."

"I LOVE THE NEW SPACE."

"THIS REALLY IS A PLACE WHERE EVERYONE IN THE COMMUNITY FEELS WELCOME. WELL DONE!"

"IT IS SO WELCOMING."

"THIS PLACE IS GREAT!"

"ACCESSIBLE. FRIENDLY. COMFORTABLE. WHAT MORE COULD YOU WANT?"

"FANTASTIC LIGHT!"

COMMUNITY MEMBERS SAY...

“THIS NEW LIBRARY IS NOW A PLACE MY WHOLE FAMILY CAN COME - ONE TEEN DOES HOMEWORK AT THE TABLES, ONE TEEN IS IN THE TEEN SECTION ON THE COMPUTERS; AND ALL THE LITTLE ONES ARE IN THE KIDS SECTION READING, COLORING, PLAYING AND MY HUSBAND CAN SETTLE INTO A COMFORTABLE CHAIR WITH HIS NEWSPAPER TOO! THE ONLY THING MISSING IS A FIREPLACE AND OUR DOG.”

“MY GANG (OF CHILDREN) ALWAYS WANT TO GO TO THE NEW LIBRARY TO COLOR AND PLAY ON THE COMPUTERS AND READ ON THE LIBRARY CARPET. IT IS SO AMAZING THAT PONOKA HAS THIS BEAUTIFUL NEW PLACE.”

BY THE NUMBERS:

DUE TO OUR NEW LOCATION, WE HAVE SEEN AN INCREASE IN PATRON VISITS OF ALMOST 30%! WITH THE EXPANDED KID'S SECTION AND NEW TEEN AREA, PROGRAM ATTENDANCE HAS INCREASED BY 36%. NEW PROGRAMS FOR CHILDREN, TEENS, AND ADULTS HAVE STARTED TO MEET THE DEMAND, AND THE LIBRARY'S PROGRAM TEAM IS WORKING TO DEVELOP A NEW PROGRAM OUTLINE FOR WINTER 2020.



PATRON VISITS: 29%



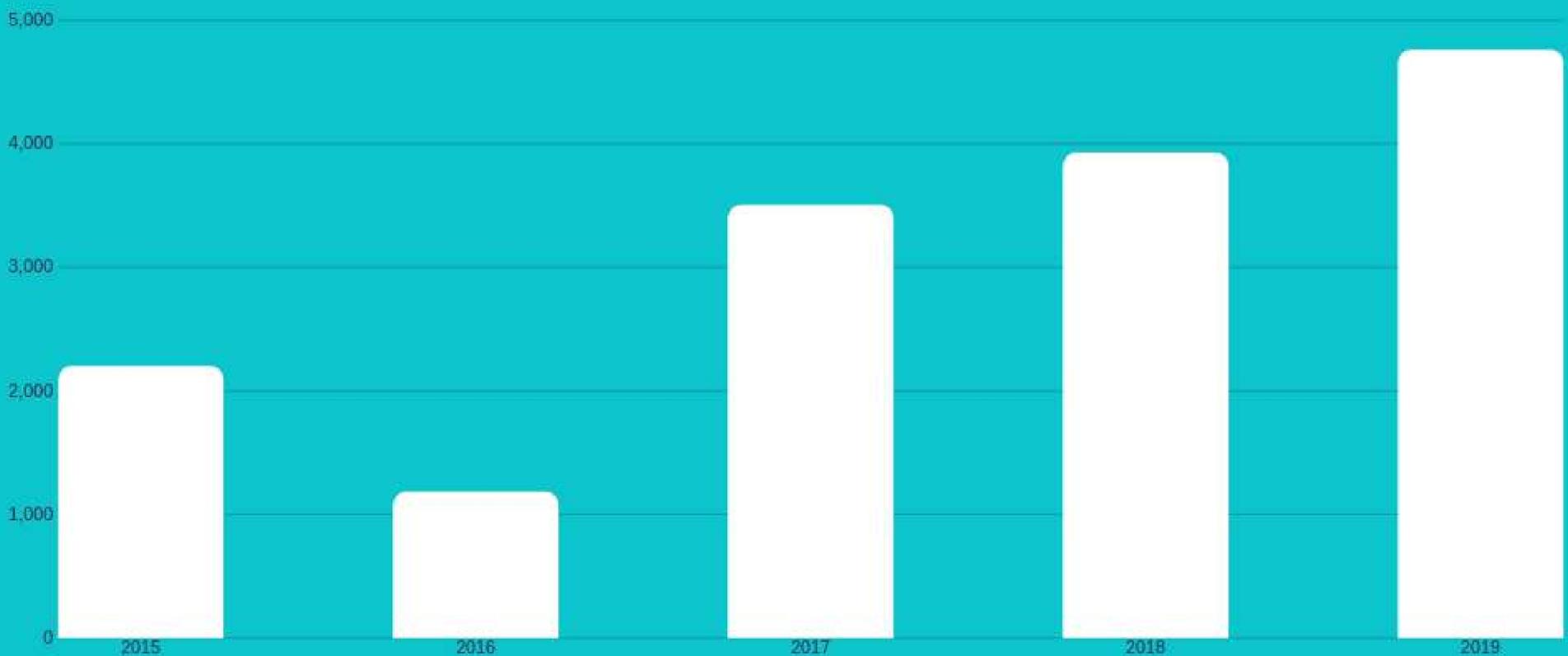
PROGRAM ATTENDANCE: 36%

WE DIDN'T PREVIOUSLY HAVE A TEEN SECTION, SO WE COULDN'T MEASURE THE NUMBERS, IN THE FIRST HALF OF 2019, WE SAW OVER 15,000 VISITS TO OUR TEEN SECTION!

PONOKA JUBILEE LIBRARY - PROGRAM STATISTICS

Another way in which we measure the success of the work we do at the Ponoka Jubilee Library involves Program Statistics. From infant to adult, we run programs for all ages. Here is a comparative view of our programming from 2015-2019:

*Note that 2019 program attendance numbers are based on 2019 thus far and calculated as a reasonable projection.



PONOKA JUBILEE LIBRARY - USAGE STATISTICS

In order to accurately assess the success of our new location, it is pertinent to consider past years in comparison to the current measures of library success. One static measure of success is the number of patrons who come through the doors:

*Note that 2019 program attendance numbers are based on 2019 thus far and calculated as a reasonable projection.



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019



-  @ponokajubileelibrary
-  @PonokaJubilee
-  ponokalibrary@prl.ab.ca
-  www.ponokalibrary.prl.ab.ca



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

KIDS PROGRAMS



YOGA STORYTIME- Hosted by Tiffany, this program features gentle yoga poses, stretching, breathing, stories, mindfulness and plenty of fun! It is geared towards ages 3-6 (with a caregiver). Every Tuesday from 10:30-11:30.



THINKERS AND TINKERERS- Cynthia and Tiffany lead this hands-on program focusing on the development of STEAM (Science, Technology, Engineering, Arts and Math) skills. Ages 9-14, every Tuesday from 3:30-4:30



THE YOUNG AND THE RESTLESS - Tiffany hosts this early literacy program for our very young patrons. This program is a combination of a social hour for caregivers and babies. Every Wednesday from 10:30-11:30.



LEGO Club - Join Cynthia for a fun-filled LEGO building program! Each week, participants will take on a challenge using LEGO! Master Builders of all ages are welcome. Every Wednesday from 3:30-4:30.



FAIRY TALE PICNIC - Join Tanjia (Parentlink) and Tiffany (PJL) for a Fairy Tale Themed adventure every Friday from 10:30-11:30. This program is geared towards ages 0-5. Presented in collaboration with Ponoka Parentlink.



Kids under the age of 9 require accompaniment by a parent or guardian to attend Library programming

THANK YOU TO:

PROGRAM GUIDE - FALL 2019



SERVICES AND HOURS

PROGRAM GUIDE - FALL 2019

HOURS OF OPERATION

MONDAY - 10:00-8:00
TUESDAY - 10:00-8:00
WEDNESDAY - 10:00-8:00
THURSDAY - 10:00-8:00
FRIDAY - 10:00-6:00
SATURDAY - 10:00-4:00
SUNDAY - CLOSED

CLOSED ON STATUTORY HOLIDAYS

IN HOUSE SERVICES

FREE Memberships for residents
Interlibrary Loans
Province-wide book returns
Access to online databases
Public computer access
Free Wifi
Exam Invigilation
Photocopies & Printing
Faxing
Lamination
Free Printing, copying and faxing for immigration documents (a Partnership with Servus Ponoka)

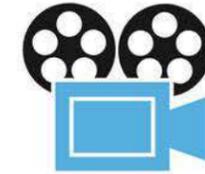
E-LIBRARY



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

KIDS FILM SCREENINGS



KIDS FILM SCREENINGS - We host kids film screenings on every second Friday (coinciding with professional development days at Ponoka's schools). Join us for fun feature films, refreshments provided. All screenings start at 1:30 pm.

September 13:

SPIDERMAN: INTO THE SPIDERVERSE



September 27:

HOMEWARD BOUND: THE INCREDIBLE JOURNEY



October 11:

FINDING DORY



October 25:

HOCUS POCUS



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

KIDS FILM SCREENINGS

November 8:

THE NIGHTMARE BEFORE CHRISTMAS



November 22:

ELF



December 6:

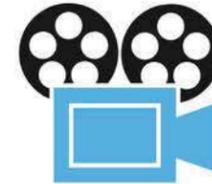
THE GRINCH



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

ADULT FILM SCREENINGS

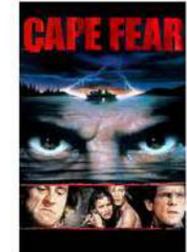


CLASSIC FILM NIGHT - On the third Thursday of each month, we screen a classic from the days of the silver screen. Relive the big names of the golden age or discover them for the first time. Refreshments are provided. Screenings start at 6 pm.

September 19: **STATE FAIR (1945)**



October 17: **CAPE FEAR (1962)**



November 21: **THE DEVIL'S BRIGADE (1968)**



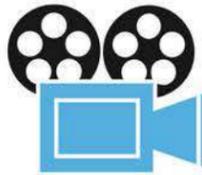
December 19: **THE BISHOP'S WIFE (1947)**



PONOKA JUBILEE LIBRARY

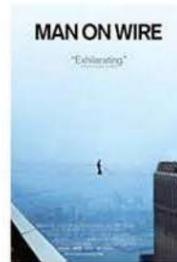
PROGRAM GUIDE - FALL 2019

ADULT FILM SCREENINGS



DOCUMENTARY FILM NIGHT - On the second Thursday of each month, we bring you an interesting and thought-provoking documentary. Topics range from climbing in Yosemite to trophy hunting in Africa to renegade artists in London. Refreshments are provided. Screenings start at 6 pm.

September 12: **MAN ON WIRE**



October 10: **WHY HORROR?**



November 14: **FORKS OVER KNIVES**



December 12: **STYLE WARS**



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

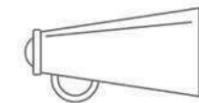
TEEN PROGRAMS AND SERVICES



THINKERS AND TINKERERS- Cynthia and Tiffany lead this hands-on program focusing on the development of STEAM (Science, Technology, Engineering, Arts and Math) skills. Ages 9-14, every Tuesday from 3:30-4:30



Anime/Manga Club - Focusing on the the art and stories of Japanese artists, illustrators and animators, the Anime/Manga club meets once a week to discuss, view and create. Every Thursday from 3:30-5:00



TEEN ADVISORY COMMITTEE - Do you have an idea for how to make YOUR library better? An idea for a program or service? Input on the Teen collection? Make your voice heard and join our Teen Advisory Committee. Please contact the library for details.



PLAYSTATION 4 GAMING - We have a Playstation 4 available for up to 4 players, ready for use in the FCSS Teen Space!



TEEN COMPUTER AREA - We have 4 computers in our Teen section reserved for our Teen patrons, separate from the rest of our public computers



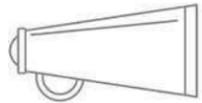
PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

ADULT PROGRAMS AND SERVICES



TEA TIME FOR SENIORS - This program is a social hour for seniors. The library provides seating, reading materials, tea and coffee, you provide the conversation! Every Monday from 10:30-11:30



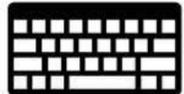
LIFE STORIES - Each month we invite a community member to share their life story. The oral history of Ponoka is rich, vibrant and interesting and this program seeks to highlight the perspectives of members of our community. Held on the third Wednesday each month



CRAFTY SATURDAYS - This is an all ages program, where adults get to have fun too! Bring the whole family down for a great crafting program every Saturday!



ADULT ART EXPERIENCE - Tiffany hosts this adult art program where you can unleash your creative side! Using a variety of different media, we explore many art forms once a month. Occurs on the last Tuesday of each month: September 24, October 29, November 26



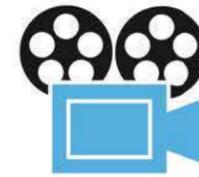
TECH HELP - We offer Tech Help on an appointment basis. If you have an issue, we hope we can help! Simply call the Library at 403-783-3843 and schedule an appointment.



PONOKA JUBILEE LIBRARY

PROGRAM GUIDE - FALL 2019

ADULT FILM SCREENINGS



INDIGENOUS FILM NIGHT - On the first Thursday of each month, we bring you films from an Indigenous perspective. Featuring documentaries, feature films, shorts and more! Refreshments are provided. Screenings start at 6 pm.

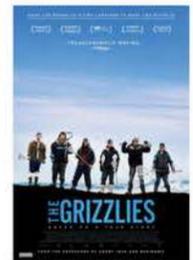
September 5: **THE LESSER BLESSED**



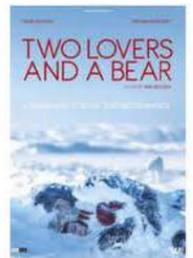
October 3: **RHYMES FOR YOUNG GHOULS**



November 7: **THE GRIZZLIES**



December 5: **TWO LOVERS AND A BEAR**



FORT OSTELL MUSEUM SOCIETY

5320 – 54 Street, Ponoka, Alberta T4J 1L9

Ph. (403)783-5224

E-Mail: fom01@telus.net



September 20, 2019

Ms. Rita Odenbach
Finance Manager
Town of Ponoka
200, 5604 – 50 Street
Ponoka, Alberta
T4J 1G5

Dear Rita

2020 Budget Request

Please find attached:

External Party 2020 Budget Request
Financial Statements for 2019 to date
Fort Ostell Performance Measures for 2020

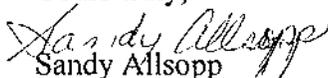
Our formal request for funding for the 2020 operating year is \$26,400.00

Our wish list for capital expenditures is: Cigarette Disposal of some kind at the picnic tables
A camera on the side of the building facing the Gazebo
(we have room on our monitor to host it)
2 Bookcases (like the ones in the Visitor Info Centre)

As you can see from our Performance Measures, Fort Ostell has had another successful year. Our Traveling Exhibit last Fall was a huge success and by the end of December we had had 1755 visitors, a record for us.

Thank you for your continued support.

Yours truly,



Sandy Allsopp
Museum Manager
Fort Ostell Museum

**Town of Ponoka
External Party 2020 - 2022 Budget Request**

Group: Fort Ostell Museum

	2020 Budget	2021 Budget	2022 Budget
Funding Request:	26,400	28,040	28,040
Approved:			

Budget

Revenue

Grants	7,680	7,200	7,680
Donations	1,000	1,000	1,000
Fundraising	1,000	1,000	1,000
County Contribution	11,000	12,000	12,000
Town of Ponoka Funding	26,400	28,040	28,040
Fees and Service Sales			
Other Income	-		
Total Revenue	47,080 -	49,240	49,720

Expenses

Salaries & Benefits	39,400	41,800	42,040
Supplies	2,200	2,300	2,400
Purchased Services	2,000	1,500	1,000
Professional Development	500	500	500
Equipment & R&M	1,000	1,000	1,000
Utilities	1,900	1,900	1,900
Memberships	300	300	300
Total Expenses	47,300 -	49,300	49,140

Net (Deficit)/Surplus	(220) -	(60)	580
------------------------------	---------	------	-----

Funding Request:	-
Approved:	

FORT OSTELL MUSEUM SOCIETY
FINANCIAL STATEMENTS
JANUARY 1 TO SEPTEMBER 15, 2019

**Records have been examined and
Found to be correct.
We examined receipts, deposits
cheques and bank statements**

Kim Cline
Director

Lynda Hansen
Director

11:36 AM
09/20/19
Accrual Basis

Fort Ostell Museum Society
Profit & Loss
January 1 through September 20, 2019

	Jan 1 - Sep 20, 19
Ordinary Income/Expense	
Income	
5000 · Federal Grants	3,718.41
5200 · Municipal grants County	10,000.00
5250 · Municipal grants Town	24,000.00
5300 · Interest	3.85
5350 · Memorials and Donations	175.00
5375 · Admissions/Door	779.05
5400 · Fundraising	225.00
5450 · Memberships	40.00
5500 · Rent	35.00
Total Income	38,976.31
Expense	
4870 · Professional Development	142.21
6000 · Advertising	670.01
6100 · Building Repairs and Maint	677.84
6150 · Office supplies	143.03
6200 · Wages and Employee Benefits	32,367.42
6300 · Telephone	768.21
6400 · Display and Restoration	20.00
6450 · Professional Fees	250.00
6500 · General Supplies	691.59
6800 · General Fundraising	32.81
Total Expense	35,763.12
Net Ordinary Income	3,213.19
Net Income	3,213.19

Fort Ostell Museum Society
Balance Sheet
As of September 20, 2019

	Sep 20, 19
ASSETS	
Current Assets	
Chequing/Savings	
1000 · Community Savings	16,244.67
Total Chequing/Savings	16,244.67
Other Current Assets	
1010 · Term Deposit	13,065.75
1050 · Petty cash	50.00
Total Other Current Assets	13,115.75
Total Current Assets	29,360.42
Fixed Assets	
2500 · Computer	1.00
2600 · Office Equipment	2.00
Total Fixed Assets	3.00
Other Assets	
2400 · Museum Collection	1.00
Total Other Assets	1.00
TOTAL ASSETS	29,364.42
LIABILITIES & EQUITY	
Equity	
4000 · Opening Bal Equity	1.00
4100 · Surplus	25,850.23
4200 · Reserve	300.00
Net Income	3,213.19
Total Equity	29,364.42
TOTAL LIABILITIES & EQUITY	29,364.42

Performance Measures 2019

1. Greeted over 1000 visitors this summer, most were local but we did have 143 Provincial visitors, 27 National and 22 International visitors as well.
2. Throughout the year we had 6 school tours as well as 3 tours for Nursing School Students (U of A and Grant MacEwan)
3. Set up Barry Neath Camera Display
4. Set up a new WWII Display
5. Refreshed the Gallery – tweaking the current displays
6. Polished silver – the Museum seems to have acquired a lot of silver!!
7. Summer students cleaned and reorganized the work room. It is hard not to be a hoarder, especially in a museum!
8. Presented monthly suitcase tours at Rimoka, Seasons, Long Term Care and Centennial Centre
9. Presented 4 suitcase tours during the summer at the Library
10. Planned, Prepared and Presented the Heritage Youth Day for the Youth Centre. This summer was based on ancient Greece and the children performed the 12 tasks of Hercules to receive Olympic Medals. Fun time had by all.
11. Prepared, delivered and hosted a General Hospital Display at the Town Hall Grand Opening.
12. Designed posters for advertising the Camera Display, our Mothers' Day Tea, our Heritage Tea & Quilt Display
13. Posted pictures weekly on Facebook with our Pioneer Women and on Instagram with I met My Museum Buttons from Alberta Museums Association,
14. Hosted the Alberta Culture Month Display for the Battle River
15. Handled 50 some research requests for information on various people and places in Ponoka and area
16. Summer students accessioned the camera display artifacts into our computer program – over over 150 artifacts.
17. Attended MP Blaine Calkins' Tea for museum summer workers hired under Canada Summer Jobs and Young Canada Works in his riding at the MAG in Red Deer.
18. Museum Manager and Treasurer attended 3 CARMN meetings.
19. Did weekly gardening chores to keep our flower beds in good order to match the lovely Town

baskets we receive.

20. Hosted 2 Baby Showers and A family Reunion with Museum Tours.
21. Spent many hours working on Application for Renewed Recognized Museum Status with Alberta Museums Association
22. Attended several planning meetings for Day in the Park and assisted with games on the Day. Will was with Bubble Soccer, Jen with Leaping Lizards and Cow Milking and Sandy with Ring Toss and Ring the Bell. Great time had by all.
23. Once again thanks to Public Works for doing the grass mowing, plant watering, garbage collection and for being at our beck and call whenever we needed them.